CITY OF JAMESTOWN

OFFICE OF THE MAYOR

SAMUEL TERESI

January 25, 2016

To: Members of the Jamestown City Council

In accordance with Article IV, Chapter 31-C of the Jamestown City Charter, I do hereby provide for your consideration the annual "State of the City" message.

For your review and consideration I have attached:

- A summary of major initiatives pursued and accomplishments realized during 2015
- An overview of Goals and Objectives for 2016
- Various other supportive materials and documents that pertain to the subject matter of the 2015 and 2016 reports.

Please be advised that copies of this communication and the related attachments have been posted and may be found for public review and use at the following locations:

- Office of the Mayor
- Office of the City Clerk
- James Prendergast Library
- City of Jamestown official website. www.jamestownny.net

Should you have any questions or would like to discuss further any of the matters or information contained in this report, please feel free to contact me at any time.

I look forward to working closely with all of you for the betterment of our great city throughout the coming year.

Sincerely,

Samuel Teresi

Samuel Teresi
Mayor

cc: Department Heads

MUNICIPAL BUILDING, JAMESTOWN, N. Y. 14701

CITY
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SAMUEL TERESI

2016 Priorities, Goals and Objectives

Government Structure/Financial Affairs/General Services

1. While during the coming year, the collective energies of the City must be focused on both the problems and opportunities that are under its direct control, we nevertheless must remain mindful of the external factors that have a direct impact on the fiscal health and welfare of Jamestown. During 2016, the City will continue to play a leadership role in calling for the necessary reforms to the un/under-funded mandates and counterproductive regulations, that have driven New York State's Property Tax Burden, in every region of the State, to the highest in the nation. The mandates and regulations in question have not only placed a crushing burden on the residents and business that are least able to pay, but also continue to place a stifling impact on the ability of this and every urban area in the State to retain and attract private sector investment and employment opportunities.

2. Continue efforts within the administration to streamline and make more cost effective the delivery of the day to day municipal services that contribute significantly to, and in some cases actually determine the quality of life experienced by residents, businesses and property owners throughout the Greater Jamestown Region. Continue to build upon the list of 78 City Government Consolidation and Restructuring efforts since 2000, which are collectively saving City taxpayers, $5.6 million on a recurring, annual basis.

3. Work in collaboration with other public and private partners throughout the region to understand, pursue and take full advantage of the anti-poverty resources that the State Government has proposed to target to the City of Jamestown and nine (9) other struggling urban areas across New York… with the full knowledge and understanding that the most effective anti-poverty programs are good paying jobs for the un/under employed.

4. Finalize, issue and start implementing the findings/recommendations of the Joint Task Force on Efficiency and Cost Reduction. The goals and objectives of the Task Force, which is comprised of members of the City Council, Board of Public Utilities and various City Appointed Officers and staff members, include the following:

MUNICIPAL BUILDING, JAMESTOWN, N. Y. 14701

a. Review ideas that were previously brought forward by various members of the City's Board of Public Utilities, Chamber of Commerce and Manufacturer's Association, with the intention of:
    i. Streamlining and lowering the cost of services being provided through the General Fund.
    ii. Further sharing and consolidation of GF services with the utilities side of City Government.
    iii. Working to share and consolidate additional services on a County Wide and Regional basis.
b. Review the number, structure and cost of services being delivered by the City's five (5) utility funds. Develop ideas to contain and cut expenses in all five (5) utility operations.

c. Review the concept to eliminate the redundancy and consolidate all customer service operations (GF and Utilities) under the immediate supervision of the two (2) Chief Fiscal Officers of the City (Director of Financial Services/City Clerk/Comptroller).

d. Review the concept to consolidate day to day legal services (both GF and Utilities) under the immediate supervision of the Chief Legal Officer of the City of Jamestown (The Corporation Counsel).

e. Undertake an analysis of Article 9, Section 1f of the NYS Constitution, the New York State General Municipal Law (Section 94) and various sections of the City Charter that allow for the utilization of "profits" from the operation of municipal electric, gas and water utilities for general "municipal purposes."

   Evaluate the potential to develop and implement a methodology for profit distribution if/when it is determined that such utility profit allocations are necessary and reasonable in the future.

5. In conjunction with the Joint Task Force initiative, identify and explore opportunities to further the regionalization of the City's utility operations in an intelligent and effective manner that:
   - DOES NOT promote and further the counterproductive suburban sprawl that has adversely impacted urban areas across the nation… including Jamestown.
   - DOES NOT cannibalize existing businesses and property values within the City.
   - EFFECTIVELY PROMOTES economies of scale, operational efficiencies, lowers costs and reduces the burden on utility customers.

6. Explore options and opportunities to further regionalize sewer and wastewater treatment services.

7. Support the efforts of the County to extend municipal wastewater collection and treatment services around Chautauqua Lake… due to both the positive environmental benefits and tourism industry development implications.

8. Continue negotiations and reach collective bargaining agreements with the members of the Kendall Club PBA and Local 1772/ Jamestown Professional Fire Fighters Association, that are fair and equitable for both our valued, hardworking employees AND the residents and taxpayers of this City.

9. Bring forward for public review and possible action (by both the City Council and County Legislature) a draft Intermunicipal Agreement for the City of Jamestown to contract with the County Sheriff's Office for law enforcement personnel. Under this model, retiring JPD officers would be replaced with new hires via the County, with all costs and expenses (salaries, benefits, retirement, misc. expenses, etc.) incurred by the County in accordance with the agreement, fully reimbursed by the City.

10. Complete the design/construction and launch of the new City web site, www.jamestownny.net and other related social media updates/upgrades.

11. Complete a thorough review of the overall Downtown Public Parking System. A team comprised of Administrative Staff, the City's contracted parking operator/consultant (All Pro Parking Services), citizens and business community representatives will be convened and will examine/make recommendations regarding the following:

    - Time limits on various classifications of on street and surface lot spaces.
    - Meter, surface lot and parking ramp user rates… with a particular focus on the 12 hour meter spaces located in the Downtown periphery areas.
    - Improved signage and labeling of meter units.
    - Evaluation of new payment options; i.e.: online payments via smart phones.

12. Implementation of a parking ticket amnesty program to assist with the collection of $416,000 in outstanding ticket and penalty obligations. In 2009 a similar program was offered with great success.

13. Review and pursue opportunities to convert retirees and their dependents, who are currently receiving health care benefits via the City employee self-insurance program, to other viable alternatives that are financially advantageous to both the City and the retirees.

14. Secure funding and implement a plan to convert a major portion of the 3700 + street lights and public parking ramp security lighting to more energy efficient LED technology.

15. Implement a plan through the Board of Public Utilities to more effectively manage and reduce the number of outages involving the City's 3700 + street lights. Reducing the frequency and duration of street light outages, will provide significant benefits from both a public safety and a General Fund financial standpoint.

16. Secure funding and complete a plan to improve the efficiency and reduce the cost of maintaining and managing the City's large and diverse vehicle fleet (Police, Fire, DPW, Parks, BPU, etc.).

17. In conjunction with the State, County and a coalition of health providers in the region, continue to pursue the development of both residential and comprehensive outpatient treatment facilities for those battling heroin and other opioid addictions.

    While the strong, collaborative initiatives of area law enforcement agencies have and will continue to produce necessary and impressive results on the "supply" side of the equation, this is a multi-faceted and complex problem that we at the local level, simply cannot "arrest our way out of". As others across the nation have learned, a comprehensive counseling, education and treatment strategy is essential to dealing with this issue.

Infrastructure/Facilities/Utilities

1. Explore options and opportunities to further regionalize sewer and wastewater treatment services.

2. Support the efforts of the County to extend municipal wastewater collection and treatment services around Chautauqua Lake… due to both the positive environmental benefits and tourism industry development implications.

3. Continue to upgrade the infrastructure, plant, equipment and rolling stock of the City's five (5) utility operations (Electric, Water, Waste Water, District Heating/Cooling and Sanitation). As a major part of this initiative, continue the coal facility dismantling and environmental abatement activities at the Steele Street Power Plant.

4. With the long term goal of improving reliability and reducing costs, launch a major capital initiative to upgrade and place a greater level of the City's electric transmission and distribution infrastructure underground.

5. Continue the development of an aggressive storm water management plan to address some of the most chronic and severe "wet" spots throughout the City.

6. Secure funding and implement a plan to convert a major portion of the 3700 + street lights and public parking ramp security lighting to more energy efficient LED technology.

7. Implement a plan through the Board of Public Utilities to more effectively manage and reduce the number of outages involving the City's 3700 + street lights. Reducing the frequency and duration of street light outages, will provide significant benefits from both a public safety and a General Fund Financial standpoint.

Regionalism/Intermunicipal Cooperation

1. In conjunction with the Joint Task Force initiative, identify and explore opportunities to further the regionalization of the City's utility operations in an intelligent and effective manner that:
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   - EFFECTIVELY PROMOTES economies of scale, operational efficiencies, lowers costs and reduces the burden on utility customers.

2. Bring forward for public review and possible action (by both the City Council and County Legislature) a draft Intermunicipal Agreement for the City of Jamestown to contract with the County Sheriff's Office for law enforcement personnel. Under this model, retiring JPD officers would be replaced with new hires via the County, with all costs and expenses (salaries, benefits, retirement, misc. expenses, etc.) incurred by the County in accordance with the agreement, fully reimbursed by the City.

3. Explore options and opportunities to further regionalize sewer and wastewater treatment services.

4. Support the efforts of the County to extend municipal wastewater collection and treatment services around Chautauqua Lake… due to both the positive environmental benefits and tourism industry development implications.

Housing/Neighborhoods/Community Development

1. During 2016 an aggressive housing and neighborhood improvement agenda will continue, built around the following:
   - Continuation of Quadrant and Mini Enforcement Sweep Efforts
   - Selective demolitions of abandoned properties
   - Assistance with the JRC Block Challenge Program
   - Operation of CDBG funded rehabilitation initiatives
   - Completion of a long overdue update/overhaul of the City's Zoning Ordinance and Sign Regulations.

2. In conjunction with the JRC and other community partners, completion of the North Main Street Gateway Neighborhood Master Plan.

Parks/Recreation

1. Continue the development of the Greater Jamestown Riverwalk including Phase V (Eighth Street to Clifton Avenue), Phase VI (Panzarella Island to the McCrea Point Boatlanding), Phase VII (McCrea Point to Celoron Park) and Phase VIII (the development of two (2) pedestrian bridges linking the south and north shores in Downtown Jamestown).

2. Implement an ordinance to make the entire Parks System smoke and tobacco free. Currently, the use of tobacco products are prohibited at ball fields, playgrounds and restroom facilities in the City's Park System. This initiative would extend the ban to eating and food preparation facilities, seating areas, lawns, parking facilities, etc. as a measure to provide a cleaner, healthier and more family friendly environment for the use and enjoyment of all.

Economic Development Activities

1. Support the efforts of the County to extend municipal wastewater collection and treatment services around Chautauqua Lake… due to both the positive environmental benefits and tourism industry development implications.

2. Continue the development of the Greater Jamestown Riverwalk including Phase V (Eighth Street to Clifton Avenue), Phase VI (Panzarella Island to the McCrea Point Boatlanding), Phase VII (McCrea Point to Celoron Park) and Phase VIII (the development of two (2) pedestrian bridges linking the south and north shores in Downtown Jamestown).

3. Advance and/or complete development projects at several key Downtown landmark structures, including the:

   - National Comedy Center (Erie Gateway Train Station)
   - Signature Center (former M&T Building)
   - Renaissance Center: Proposed Micro Brewery, Restaurant and Banquet operation
   - Former Key Bank Building

4. Advance the development of the new Hilton Double Tree Hotel and Conference Center at the former Holiday Inn site on East Fourth and Cherry Streets.

5. Advance the implementation of the Reg Lenna Center for the Arts Master Plan.

6. Advance the Brownfields Redevelopment Initiative.

7. Continue working with State, County and local officials toward the transformation of NYS Route 60 into a primary grade highway that is safe, can provide a continuous flow of traffic and facilitates, not thwarts, economic development activity.

8. Due to Jamestown's status as the largest urban area in the State and the <u>only</u> in the Top 10 <u>without</u> at least one major university or college (offering multiple Bachelor or Master's level degrees), continue working with JCC, JBC and State officials toward a long range plan to rectify this deficiency.

   Today, 21st century businesses trade in and often rise and fall on access to so-called "intellectual capital." And, higher-level colleges and universities are not only suppliers of that "intellectual capital", but through what they also add to a community from a cultural, social, recreational, research/development and goods/services standpoint, serve

as powerful magnets for the type of people that companies today must have to succeed in the global marketplace.

Higher education is to today's knowledge and information based economy, what railroads, electrification and interstate highways were… and then some… to the economies of the last two centuries.

9. Continue to seek funding to prepare an implantation plan for periodic excursion train service to destinations in Downtown Jamestown (i.e.: The National Comedy Center).

10. Work with area groups to advance the development of a Railroad/Trolley Museum and Activities Center in the abandoned Erie Railroad Engine Barn Building adjacent to the Gateway Rail Station/National Comedy Center.

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SUMMARY OF MAJOR ACTIVITIES AND ACCOMPLISHMENTS - 2015

Government Structure/Financial Affairs/General Services

1. In conjunction with the City's Health Care Plan Third Party Administrator, Blue Cross/Blue Shield of WNY, continued the implementation of a new historic wellness initiative ("The Good Life Plan") for both, employees and retirees enrolled in the City's self-insurance program. This innovative and historic change in the way health care benefits are delivered is already showing progress toward streamlining the delivery of services and containing costs. During 2014, employees and retirees associated with the non-bargaining groups, the Kendall Club, PBA, Local 1772 Jamestown Professional Firefighters Association and both units of the Jamestown City Administrative Association (JCAA) accepted this voluntary, incentive-based initiative. During 2015 members of CSEA Local 1000 and AFSCME 66/418 joined the plan, insuring that 100% of the City's General Fund work force and retirees are eligible for participation in the program.

2. Implemented additional procedures through the Finance/Treasurer's Office to improve upon the collection of outstanding payments and obligations previously considered uncollectible.

3. Continued cross training and collaborative activities involving the Finance Department and customer service staff at the BPU.

4. Continued a collaborative effort with Complus Data Innovations, Inc. from Tarrytown, New York to pursue payment of approximately $416,000 in accumulated, delinquent parking violation fees and penalties.

5. The retooled Information and Technology (IT) Department completed a variety of initiatives that continue to improve the performance, security and efficiency of the entire city operation… and thereby reduce overall costs.

6. Continued efforts to completely rebuild and replace the city's website and expand the city's social media profile and offerings.

MUNICIPAL BUILDING, JAMESTOWN, N. Y. 14701

7. Utilizing a $400,000 grant from the State's Local Government Efficiency Program, continued developing a plan to contract for Police Department staffing with the Chautauqua County Sheriff's Office. With the assistance of the Center for Governmental Research (CGR) from Rochester, New York, the joint City/County Project Task Force has finalized a draft Inter Municipal Agreement (IMA) that has been reviewed with the management and workforce at both the City and County levels. It is planned to present the final proposal during the coming months to City-County leaders for the next phase of discussion and approval action.

8. The Fire Department responded to 4,752 calls for services (up from 4,573 in 2014) which included 60 structure fires (45 in 2014), 2,343 EMS calls (2,158 in 2014) and 318 ambulance transports (274 in 2014).

9. The Fire Department responded to 31 arson fires (20 in 2014, 13 in 2013, 25 in 2012, 22 in 2011, 34 in 2009 and 37 in 2008).

10. With funding from a Federal Grant, purchased new auto extrication equipment, new vehicle stabilization equipment and replaced City's rescue air bag lift system.

11. The Fire Department recertified twelve (12) EMT's through a PILOT program which brings in a $3,600 reimbursement to support operations.

12. Undertook numerous improvements to Station 3 on Newland Avenue, all with in house staff.

13. With assistance from the DPW, the Fire Department continued a rust inhibitor program on Department vehicles to protect equipment from corrosion and better maintain efficiency and value.

14. The Police Department responded to 31,784 calls for service which included 5,171 vehicle and traffic matters, 1,465 domestic dispute calls, 1,350 animal complaints, 1,054 warrant checks, and 989 larceny complaints. During 2015, 2,972 total arrests, including 78 juvenile arrests, were made by JPD Officers.

15. The City was awarded the Gun Involved Violence Elimination (GIVE) grant providing $33,395 to assist with enforcement and investigative efforts with crimes involving the use of firearms.

16. The City received the Edward Byrne Memorial Justice Assistance Grant (JAG), in the amount of $7,078, which was utilized for the purchase of tactical lights and holsters for the patrol division. In addition, the JPD was awarded a grant through the NYS DCJS in the amount of $25,000 for the purchase of equipment to be utilized by the Jamestown Metro Drug Task Force.

17. The Drug Enforcement Unit/JMDTF executed a record 86 search warrants in the City, seized 15.2 ounces of heroin, 32.8 ounces of cocaine, 18 pounds of marijuana and over $61,000 in cash.

18. Utilizing a $100,000 grant from the Johnson Foundation of Jamestown, the Police Department, Finance/IT Department, Department of Public Works and the Board of Public Utilities implemented the next phase of the public safety street security camera system. This latest phase extended the network to six additional targeted locations in the central city area.

19. Utilizing $ 57,755 in tax exempt municipal bond funding remaining from the communications system upgrade project, the Police Department launched an effort to equip 47 of its uniformed officers with body camera units.

20. The City, primarily through efforts within the Police, Fire, Corporation Counsel and Development Departments, continued working with a variety of other public, private and nonprofit partners in the Greater Jamestown Region on a myriad of drug prevention, counseling and treatment initiatives. Included were the following partners:

    A. City of Jamestown Drug Court
    B. Jamestown Strategic Planning and Partnerships Commission/Health Care Action Team (HCAT)
    C. Jamestown Public Schools
    D. JPS PTA Council
    E. Jamestown Community College
    F. Jamestown Boys and Girls Club
    G. Board of Cooperative Education Services (BOCES)
    H. Chautauqua County Department of Health
    I. Chautauqua County Department of Mental Hygiene
    J. Chautauqua County Department of Social Services
    K. Chautauqua County Probation Department
    L. Chautauqua County Division for Youth Services
    M. Chautauqua County Alcoholism and Substance Abuse Council (CASAC)
    N. Chautauqua Opportunities, Inc. (COI)
    O. Chautauqua Striders
    P. Compeer
    Q. Evergreen Health Services, Inc.
    R. Family Services of Jamestown, Inc.
    S. Gustavus Adolphus Family Services
    T. Infinity Visual and Performing Arts Center
    U. Child Advocacy Program
    V. The Resource Center
    W. Mental Health Association
    X. The Salvation Army of Jamestown
    Y. WCA Hospital

Z. YMCA of Jamestown
AA. YWCA of Jamestown

21. Established Collective Bargaining Agreements with CSEA Local 1000 and AFSCME 66/418 for the period covering 1/1/12 – 12/31/18. The new contracts contained an average annual salary adjustment of 1.1%, increased employee contributions for health care benefits, instituted a new, voluntary, incentive based Wellness Program for both active employees and retirees and in a landmark agreement, eliminated City health care benefits for all new employees once they reach Medicare eligibility age.

22. Launched contract negotiations with the Kendall Club PBA and the Jamestown Professional Firefighters Union Local 1772. Both Labor agreements expired on 12/31/15

23. Preserved the City's A- Bond Rating, as issued by Standard & Poor's.

24. Refunded $2.8 million in older bonds issued for Public Utility Projects (BPU), realizing a $275,000 savings in interest costs.

25. Issued $3,910,000 in tax exempt public improvement bonds at a 3% rate of interest for a variety of vitally needed, capital equipment and real estate/facilities improvement projects. Included were the following.

    A. Purchase of new DPW/Parks equipment ($955,000)
    B. Improvements/traffic coating – Main Street parking deck ($145,000)
    C. Storm water management improvements ($400,000)
    D. Phase II – Tracy Plaza deck renovation ($1,200,000)
    E. Roof and structural improvements – City facilities ($300,000)
    F. Conversion of prior BAN's to Serial Bonds ($910,000)

26. Secured a $250,000 grant from the NYS Financial Restructuring Board to offset interest payment expenses in conjunction with the 2015 $3.9 Public Improvements Bond.

27. Utilizing $1 million in tax exempt municipal bond funding, completed the effort, in accordance with FCC mandates, to acquire and install new narrowband radio communications equipment for the Police, Fire, Public Works and Parks Department.

28. Secured NYS Division for Youth funding for the continued operation of the City's Summer Playground Program.

29. Continued the ongoing effort to make the operations of City Government more cost efficient. Noteworthy initiatives during 2015 included the relocation of the DPW/Parks Administrative offices back to the Municipal Building and the restructuring of various operations and services.

See the attached Summary of 78 City Government Restructuring efforts since 1/1/2000, which are saving city taxpayers $5,595,300 on a recurring, annual basis.

30. Explored with the State's Financial Restructuring Board additional opportunities to build upon the internal restructuring and inter municipal consolidation/collaboration initiatives implemented during recent years. Examples included:
    A. Installation of new energy efficient LED lighting in the City's Downtown Parking Facilities
    B. Replacement of the City's 3700+ street lights with new energy/cost efficient LED fixtures
    C. Development of a plan/strategies to improve the cost efficiency of the maintenance and management of the City's sizable and diverse vehicle fleet (Police, Fire, DPW, Parks, BPU, etc.)

31. Launched the Joint Task Force on Efficiency and Cost Reduction. The goals and objectives of the Task Force, which is comprised of members of the City Council, Board of Public Utilities and various City appointed officers and staff members, include the following:

    A. Review ideas that were previously brought forward by various members of the City's Board of Public Utilities, Chamber of Commerce and Manufacturer's Association, with the intention of:
        i. Streamlining and lowering the cost of services being provided through the General Fund.
        ii. Further sharing and consolidation of GF services with the utilities side of City Government.
        iii. Working to share and consolidate additional services on a County Wide and Regional basis.
    B. Review the number, structure and cost of services being delivered by the City's five (5) utility funds. Develop ideas to contain and cut expenses in all five (5) utility operations.

    C. Review the concept to eliminate the redundancy and consolidate all customer service operations (GF and Utilities) under the immediate supervision of the two (2) Chief Fiscal Officers of the City (Director of Financial Services/City Clerk/Comptroller).

    D. Review the concept to consolidate day to day legal services (both GF and Utilities) under the immediate supervision of the Chief Legal Officer of the City of Jamestown (The Corporation Counsel).

    E. Undertake an analysis of Article 9, Section 1f of the NYS Constitution, the New York State General Municipal Law (Section 94) and various sections of the City Charter that allow for the utilization of "profits" from the

operation of municipal electric, gas and water utilities for general "municipal purposes."

Evaluate the potential to develop and implement a methodology for profit distribution if/when it is determined that such utility profit allocations are necessary and reasonable in the future.

32. Restructured the annual cellular communication contract saving more than $7,000.

33. Consolidation of Finance Department copiers saving more than $4,000.

34. Implemented new technology and software to increase DPW/Parks vehicle performance, reduce fuel costs and improve workforce productivity/efficiency.

35. With funding provided through the Johnson Foundation and other individual donors, expanded the "Good Neighbor Fund", which assists lower income families with the payment of their City utility bills.

36. Upgraded the City's on-line utilities payment offering with "Invoice Cloud", which now includes new paperless billing and credit card payment options.

37. Successfully negotiated new labor agreements with IBEW 459 (4 years) and IBEW 106 (5 years) covering City workers in the various public utility operations. Both agreements were successfully reached before the expiration of their respective contract terms.

Infrastructure/Facilities/Utilities

1. Completed a record level of downtown and neighborhood street, sidewalk and storm water drainage improvement projects. In addition to nearly 100 resurfacing, nova chip and storm sewer improvement activities, comprehensive reconstruction efforts were completed along Lakeview Avenue, Curtis Street, Newland Avenue and the Greater Jamestown Riverwalk.

2. Brought on line various pieces of new equipment that improved efficiency in the Public Works and Parks Departments, which enhanced both employee and public safety.

3. Utilizing federal CDBG funding, continued the high level of curb and intersection improvements to bring the City one step closer to full compliance with the Americans with Disabilities Act (ADA).

4. Initiated the planning, design and engineering work for the next phase of the Tracy Plaza Revitalization Program. Funding for this initiative is being provided with $1.2 million in tax exempt municipal serial bonds that were secured during 2015.

5. Completed numerous improvements to the water and wastewater treatment operations.

6. Through the City's Board of Public Utilities, expanded the operation of the Residential and Small Business Energy Efficiency Programs.

7. Completed renovations to the City's Steele Street Power Plant, including the replacement of the roof, replacement of windows and significant repairs to the structure's brick façade and parapets.

8. Completed repairs to 111 water main breaks and responded to 67 service leaks.

9. Completed the conversion of Boiler #9 at the Carlson Generating Station from coal to natural gas to support future production and reliability needs. The "new" Boiler #9 will also maintain a fuel oil component for further back up and reliability purposes. The formal commissioning of the retooled boiler is projected to occur within the next month.

10. Completed major overhaul activities to the LM6000 Gas Turbine at the City's Steele Street Power Plant, on schedule and under budget.

11. Completed an in-depth repowering engineering and feasibility study examining options for future electric generating opportunities.

12. Completed construction of the $3 million Chadakoin Electric Substation project, which replaced two older, less efficient and reliable units located on Second and Washington Streets and on Jones-Gifford Avenue near the McCrea Point Boatlanding. The Jones and Gifford site has been repurposed for the expansion of the Greater Jamestown Riverwalk System at McCrea Park and the Second/Washington property was sold for the fair market value of $120,000 to enable the development of the National Comedy Center Project in Downtown Jamestown.

13. The Water Resources Division slip lined over 6,000 feet of sanitary sewer manholes, and installed new water mains on Lakeview Avenue, Newland Avenue, Falconer Street, Austin Place and Chapin Street.

14. In conjunction with the development of the new Signature Center at Third and Main Streets, the Electric Division completed upgrades of the underground system along Potter's Alley.

15. The Water Division sandblasted and painted 600 fire hydrants which represented the first in a three year program to upgrade and maintain all hydrants throughout the City.

Regionalism/Intermunicipal Cooperation

1. Conducted wastewater (sludge) treatment services for the County's South and Center Sewer District.

2. Continued to provide leachate treatment services for the County Landfill in Ellery and the closed County Landfills in Stockton.

3. Utilizing a $400,000 grant from the State's Local Government Efficiency Program, developed a plan to contract for Police Department Staffing with the Chautauqua County Sheriff's Office. With the assistance of the Center for Governmental Research (CGR) from Rochester, New York, the joint City/County Project Task Force has finalized a draft Inter Municipal Agreement (IMA) that has been reviewed with the management and workforce at both the City and County levels. The final proposal will be presented jointly to City-County leaders for discussion and approval action during the coming months.

4. Conducted centralized purchasing activities with the county for public works materials.

5. Continued efforts through the State's Financial Restructuring Board Program to identify and pursue additional opportunities to build upon the internal restructuring and inter municipal consolidation/collaboration initiatives implemented during recent years.

6. Established a new Intermunicipal Assessment Agreement with the Town of Busti and the other eight Towns comprising the Greater Jamestown Assessment Unit.

Housing/Neighborhoods/Community Development

1. Worked with the Jamestown Renaissance Corporation (JRC) to continue implementing the Neighborhood Revitalization Strategy entitled "Jamestown, New York: A Livable Community".

2. The Department of Development completed the implementation of "MyGov", a new technology platform for Code Enforcement and Building Inspection records. As part of this new system, the public will soon have a web portal available to report housing code violations, receive updates and follow cases through the entire process.

3. Updated a detailed analysis of the total costs associated with occupancy of residential properties within the City of Jamestown and its neighboring suburban communities (Falconer, Lakewood, Busti, Ellicott).

4. Initiated 1,141 new Housing Code Enforcement cases and resolved most without City Court intervention. A total of 3,244 inspections were conducted in conjunction with these cases.

5. Renovated and brought 16 units of housing into code compliance utilizing $275,000 in Federal grant resources.

6. Expanded the targeted Mini Sweep Housing Inspection Program into various neighborhoods.

7. Completed 28 residential property demolitions, with 18 completed with funding obtained by the Chautauqua County Landbank Corporation/Office of the NYS Attorney General.

8. Completed and received approval from the U.S. Department of Housing and Urban Development for a new Five Year Consolidated Action Plan for the CDBG and HOME programs, that will target rehabilitation efforts in the North Main Street and East Second Street corridors.

9. Contracted with Chautauqua Opportunities Incorporated (COI) and served as a member of the Chautauqua County Homeless Coalition.

10. Contracted with CNY Fair Housing Inc. to prepare an Analysis of Impediments to Fair Housing as required by HUD to meet the City's Fair Housing Equal Opportunity (FHEO) requirements.

11. Collaborated with CODE to assist three (3) elderly homeowners through the Emergency Repair Program to replace roofs and interior ceilings due to water damage. City staff also worked with CODE to submit a $25,000 grant application that was recently awarded for wheel-chair ramps so that disabled individuals could continue to remain in their homes.

12. Worked with the Chautauqua County Land Bank to acquire six (6) additional properties in Jamestown through the County Tax Foreclosure Auction. Five (5) properties were sold in 2015 from previous auctions with over $200,000 of private funds being used for rehabilitation of these properties. City staff, together

with the CCLBC also addressed a zombie property on Beechview Avenue by purchasing the structure utilizing NYS OAG funds that will also be used to market the property for purchase and rehabilitation.

13. Coordinated a meeting with NYS Attorney General Eric Schneiderman at the Jackson Center that brought together officials from throughout Chautauqua County and surrounding municipalities to address zombie properties and mortgage foreclosure issues that affect the stability of neighborhoods.

14. Worked with community members in the Chadakoin Park neighborhood to organize and help plan fundraising efforts for improvements and upgrades to the playground area in the park.

15. Throughout the summer and fall months, continued the Mayor's Neighborhood Walking Tour Program. In 2015, accompanied by Executive Assistant to the Mayor, Matt Hanley, more than 200 residential visits were conducted and dozens of specific constituent concerns were addressed. Over the years, this program has been an extremely effective tool to learn about first hand and then respond to matters of greatest concern to city residents.

16. Working collaboratively with CODE Inc., secured New York State Parks Funding through the Consolidated Funding Application (CFA) process to create additional "green" recreational space in the Appleyard neighborhood. The City not only assisted with the funding application process but has also committed resources from its Federal CDBG allocation to demolish a series of vacant and abandoned homes to make way for the new open space improvements.

17. Continued efforts with the JRC on the very successful Neighborhood Block Cluster Rehabilitation Program.

18. Continued to work with Millennium Housing, Inc. and the CCIDA to advance the $3.0 million renovation of the Covenant Manor Apartment Building and to explore other potential investment and housing development opportunities within the City. The City also worked with the management of the building to help create a safer and aesthetically pleasing environment in and around the property.

19. Worked with the JRC to initiate a new North Main Gateway Master Planning effort.

Parks/Recreation

1. Completed design work and secured final permits for Phase V (McCrea Point to Clifton Avenue) and launched/completed major construction activity on Phase VI (Panzarella Park to McCrea Park) of the Greater Jamestown Riverwalk.

2. Made final arrangements for $1.6 million in funding through the Transportation Alternatives Program (TAP) from the New York State Department of Transportation for the construction of two (2) pedestrian bridges in conjunction with the Greater Jamestown Riverwalk. The remainder of the funding for this $2 million project will be provided through repaid Federal Urban Development Action Grant (UDAG) resources. The two bridges will be built next to the Washington Street Bridge and the newly opened section of the Greater Jamestown Riverwalk behind the Gateway Train Station, connecting "Panzarella Island" with the recently opened Gateway Park. The bridges will not only allow for new business opportunities along the Riverwalk, but will more importantly provide a critically needed walking route for residents that live on the south west side of Jamestown to travel on foot or bicycle to Downtown Jamestown activities and attractions.

3. Expanded and enhanced the City's nationally acclaimed Urban Forestry Program and obtained Tree City USA status from the National Arbor Day Foundation for the 34th consecutive year.

4. Tree Program Activity: Removed 263; Planted 238; Trimmed 1,416; Removed/ground stumps 250.

5. Implemented numerous ballpark improvement projects at Bergman, Allen, Roseland, Jones and Gifford and Diethrick Parks.

6. Installed additional handicapped accessible improvements at various City parks.

7. Planned, implemented and/or supported a variety of community events including, but not limited to; the annual Easter Egg Hunt, Goranson Bandshell Concert Series, Labor Day Festival, Halloween Fun Fest, Holiday Parade and Tree Lighting, Hands on Jamestown Community Cleanup, Arbor Day Ceremony, Farmers Market Days, Thunder in the Streets Cruise-In, Lucy's Birthday Celebration, March Against School Violence, Juneteenth Festival, Street Jam Basketball Tournament, Infinity Music Showcase, World Series of Cars, Taste of Jamestown, Soap Box Derby, Riverwalk Concert Series, National Night Out at Lillian Dickson Park, Memorial Day Parade and Soldiers Circle Ceremony, Salvation Army Concert Series, Lost Neighborhood Christmas Tree Lighting, Allen Park Holiday Caroling, Blue Star Mothers Service at Veterans Park, National Day of Prayer, Roller Derby Events at the Allen Park Ice Rink, Babe Ruth Baseball District and State Tournaments, Section 6 High School Baseball Tournaments, Jamestown Jammers, JCC and Oldtimers Baseball Games, Kallie's Krusade Allen Park Swingset Dedication, Lucy Town Marathon events, set up for all Neighborhood Block Parties, etc. etc.

8. Fully funded and conducted the annual Summer Playground Program at six (6) sites, with nearly 300 children participating.

9. Launched a significant renovation program at the Allen Park Bandshell.

10. In conjunction with Phase VI of the Greater Jamestown Riverwalk Project, undertook major renovation activities at Panzarella Island and the McCrea Point Boatlanding Parks.

11. Undertook and completed numerous improvement projects at Diethrick Park in conjunction with the return of Jamestown Jammers Baseball.

12. Launched monthly meetings of the reconstituted Riverfront Management Council. Together with the Roger Tory Peterson Institute and the Chautauqua County Soil and Water Conservation District, secured a $40,000 grant from Chautauqua County to undertake an erosion study and develop a plan for South Shore restoration activities.

Economic Development Activities

1. Continued planning and development efforts with representatives from the National Comedy Center and the Gebbie Foundation to bring to fruition the development of this world class attraction in Downtown Jamestown. Major activites pursued/completed during 2015 included:

    - Completion of construction activities and dedication of the Gateway Park Project.

    - Completed the process to sell at fair market value, three (3) parcels of property at the corner of Washington and West Second Streets on which much of the project construction is slated to occur.

    - Worked with Comedy Center representatives to secure another $2 million in financial assistance through the New York State Consolidated Funding Application (CFA) process.

    - Officially broke ground for the project in August 2015 and completed foundation work for the new addition to the complex that is being constructed on the parcels acquired from the city.

2. During 2014, the City's Department of Development completed the emergency demolition of the former Trolley Barn on Fairmount Avenue at a cost of $180,000. The structure was in imminent danger of collapse due to heavy snow and ice buildup on the aged, weakened and deficient roof. During 2015 City staff sought reimbursement of these expenses from the legal owner of the property and

also applied for $47,000 in reimbursement proceeds from the NYS Environmental Protection and Spills Compensation Fund. Eventually, the cleared site will be added to the Greater Jamestown Riverwalk.

3. Continued development of the $7,418,383 Wellman Building Redevelopment Project in Downtown Jamestown. This long vacant, historic landmark now provides 44 fully occupied market rate apartments and 10,446 sq. ft. of new commercial rental space. The Project was financed in part with a $1,200,000 Restore NY grant secured by the City's Department of Development, $1,672,726 in private tax credit induced resources, $145,000 in CBDG assistance, and $105,000 in local/private foundation financing. During 2015 Univera Health relocated its office from Lakewood to a renovated storefront location on the West Third Street side of the complex.

4. Assisted with efforts to retain and enhance commercial airline service at the Chautauqua County-Jamestown Airport.

5. Worked with the Jamestown Renaissance Corporation (JRC) to continue implementation of the City's "award winning" Downtown Urban Design Plan.

6. Issued 365 building permits for projects totaling $10.5 million. These permits generated $40,000 in fee revenue for the City.

7. Re-established the dormant Greater Jamestown Zone Capital Corporation to provide low interest rate loans to companies locating or expanding within the boundaries of the former Greater Jamestown Empire Zone. During 2015, the GJZCC approved financing for a major project on Thurston Terrace in Downtown Jamestown.

8. City Staff worked continuously with the new owners of the former Downtown Holiday Inn site, the Hamister Hospitality Group of Buffalo, NY, to undertake a multi-million dollar renovation of the eight-story building for a full service Hilton Double Tree hotel and conference center. During 2015, the developer completed environmental review activities and secured inactive hazardous site status from the NYS DEC, which now clears the way for the completion of final design, financing and the commencement of construction activities during the coming year.

9. Continued activities in conjunction with $269,100 in Brownfield Opportunity Area Grant funding to undertake a plan to redevelop industrial properties for commercial use in a 710-acre area, with 15 brownfield sites, located between Chautauqua Lake and Downtown Jamestown.

10. Completed construction activities in conjunction with Ben Weitzman of Jamestown Inc. to improve the environmental conditions surrounding their Eighth

Street and Riverfront location. This initiative entails the construction of a new operations building, pavement of the entire lot area to eliminate the dust build up, improving drainage and water containment, enhanced truck and vehicle traffic circulation, better visibility, and various landscaping and aesthetics updates.

Total cost of the project, was in excess of $3 million.

11. Continued the Mayor's Business Visitation Program with DOD/JURA staff. Site visits were conducted at the following companies:

    - Allen Street Market and Deli
    - Allen Street Diner
    - Allied Industries
    - Anderson Precision
    - Artone Manufacturing
    - Bay City Orthopedics
    - Brick City Deli
    - Carrubba Collision
    - Dawson Metal
    - Department of Motor Vehicles
    - El Greco Woodworking
    - Evergreen Health Services
    - Fresco Pizza and Wings
    - Gialy's
    - Harvest Time Café
    - Havana Cuban Café
    - Hope's Windows
    - Jones Valhalla
    - LawNY
    - Libera Inc.
    - Lynn Development
    - Rollform of Jamestown
    - Signature Center Development
    - Studio D Catering

12. Following the devastating January 2014 fire that severely damaged Lisciandros Restaurant and completely destroyed The Pub, City staff, in partnership with the Jamestown Renaissance Corporation (JRC), worked with the property and business owners to put together and fund a plan for the total restoration of the complex, including the installation of a full sprinkler system and various Americans with Disabilities Act (ADA) amenities. During 2015 DOD/JURA staff, along with the JRC, arranged financing to complete the restoration of the building's façade.

13. Through the City's Electric Division, flex rate agreements were executed with Anderson Precision, Hope's Windows and Artone Manufacturing Co., to lower

the rates and utility bills for these major City based manufacturing operations… clearing the way for improved company performance and enhanced employment opportunities for area residents.

14. Completed design work and secured final permits for Phase V (McCrea Point to Clifton Avenue) and launched/completed major construction activity on Phase VI (Panzarella Park to McCrea Park) of the Greater Jamestown Riverwalk.

15. Made final arrangements for $1.6 million in funding through the Transportation Alternatives Program (TAP) from the New York State Department of Transportation for the construction of two (2) pedestrian bridges in conjunction with the Greater Jamestown Riverwalk. The remainder of the funding for this $2 million project will be provided through repaid Federal Urban Development Action Grant (UDAG) resources. The two bridges will be built next to the Washington Street Bridge and the newly opened section of the Greater Jamestown Riverwalk behind the Gateway Train Station and connecting "Panzarella Island" with the recently opened Gateway Park. The bridges will not only allow for new business opportunities along the Riverwalk, but will more importantly provide a critically needed walking route for residents that live on the south west side of Jamestown to travel on foot or bicycle to Downtown Jamestown activities and attractions.

16. Worked with the JRC and private business owners to open eight (8) new restaurants in Downtown Jamestown (Gialy's, Brick City Market, Havana Café, Fresco Pizza and Wings, Jones Valhalla, Harvest Time Café, Studio D Catering and a Taste from Above). Jamestown Local Development Corporation loans and CDBG funding for façade and handicap accessibility improvements were instrumental in these efforts.

17. Collaborated extensively with the JRC to help package funding and redevelop the former M&T Bank Building into the new Signature Center that will be the new world headquarters for Digitell. The City is providing $90,000 in CDBG funding for façade and handicap accessibility improvements to the complex. City staff are also providing design and technical assistance with this venture.

18. The City assisted the new owners of the Fenton Building on East Second Street to upgrade the elevator via $45,000 in CDBG funds for handicap accessibility improvements, as a matching investment to JRC resources being deployed in the project.

19. Assisted with a project at the Third and Cherry Business Center for a replacement elevator, with $30,000 being provided towards a $70,000 project. This effort will insure that corporate offices on the upper floors will be fully accessible and meet A.D.A. requirements.

20. DOD/JURA worked with the Lynn Development Group (LDG) to redevelop the former Federal Building complex. As part of the project, new occupants have been recruited, including a possible business that would bring over 100 new jobs to Downtown Jamestown. DOD also worked with LDG to help attract tenants in a former industrial site in the medical corridor as well as a long vacant commercial plaza on Fluvanna Avenue.

21. DOD/JURA finalized contract documents and published an RFP for the $200,000 US EPA Brownfield Assessment Grant (BAG) and recommended C&S Companies of Buffalo, NY to be the environmental consultant to perform environmental site assessments for potential redevelopment sites in the City. Currently, there are Phase 1 assessments being performed on three (3) different parcels on Harrison Street in Brooklyn Square that have been identified by private developers for possible large development projects.

22. DOD/JURA/JLDC worked with a private developer and Chautauqua County officials to insure that the Department of Motor Vehicles would remain in Downtown Jamestown on West Third Street. Additionally, staff worked with the same private developer to prepare and lease new space on East Fifth Street for County Mental Health Department Offices. The Jamestown Local Development Corporation assisted with the build out for the new space and collaborated with STEDO and JRC for handicap accessible restrooms and entrances.

23. City Staff worked collaboratively with the Reg Lenna Center for the Arts (RLCA) on the development of a master plan to 1) address necessary structural repairs and alterations within the Reg Lenna Center Complex, and 2) to build and transform new space within the complex for a smaller black box theater to have the ability to program smaller events in a right sized space. The City is also working with the RLCA to find sufficient funding sources to upgrade the landmark marquis to include HD digital video capabilities for an added excitement in the Arts District.

24. DOD/JURA staff worked cooperatively with the JRC on a major project to develop a new micro-brewery, restaurant and banquet facility within the Renaissance Center in Downtown Jamestown. A $500,000 Empire State Development Main Street Grant was awarded late in the year for the project through the Consolidated Funding Application (CFA) process.

Marking History

City Dedicates Three Historical Markers Along Riverwalk

'Tremendous Opportunities'

Interest High For Downtown Development Strategy Report

Warm Welcome

State Comptroller DiNapoli Tours Jamestown Gateway Train Station

Progress In Sight

Premier Basketball League Franchise Moving To Jamestown

City Council Approves Passenger Train Study

Planning Commission Approves National Comedy Center Site Plan

Toying Around

Show Brings Train Enthusiasts Downtown

Renovated Residence

Land Bank, CHRIC Partner To Rehabilitate Foreclosed House

'Lasting Impression'

Jamestown High School Marching Band Wins Back-To-Back State Titles

City Vision Can Become A Reality

Playground Upgrade

New Swing Set Opens In Allen Park, To Be Dedicated To Kallie Swan

Chadakoin Park Playground Fund Established At CRCF

"Clearly we are on the move here in Jamestown."

BPU Recycling Credit Program A Success

Down By The River

New Riverwalk Amenities Now Available

Bridging Borders

Groundbreaking Held For Pedestrian Bridges

NAPA Know How

Planning Commission Approves NAPA Site Plan

Ready To Serve

DMV Celebrates New Third Street Location With Ribbon-Cutting Ceremony

Advanced Technology

City Planning Commission Approves MTI Expansion

'Fabulous Facility'

Comedy Center Park Opens Behind Jamestown Gateway Train Stati

Lynn Development Adding New Businesses

Extended Coverage

City Council Approves $112K Worth Of Street Security Cameras

Corridor Upgrades

City Improving Curtis Street Infrastructure

Using Tax Credits, Signature Centers Breaks Ground

Half-Century Mark

Teresi Declares Dec. 14 'The Pub Day' In Honor Of Establishment's 50th Anniversary

Business Owners Report Good Ye

Stepping Into The Future

Taxes, Four-Year College Highlight Teresi's Address

By Dennis Phillips
dphillips@post-journal.com

Working To Keep Businesses Downtown

Mayor Targets City Crime, Route 60 Improvements

Tougher Enforcement Leads To Spike In Drug Confiscation

Mayor Supports Southern Tier Xpress

130 Years Young

WCA Hospital Celebrates 2014 Successes, Anniversary

Safe On The Streets

Jamestown City Council Approves Police Body Cameras

Neighbors Work Together To Turn Things Around

City Officials Moving Ahead With Police Body Cameras

Rolling Out Plans

Confidence, Collaboration, Controlling Expectations Key To Bringing Strategic Pla

Advisory Committee Ready For Baseball Season

Jamestown Public Works, Parks Departments Operating At Municipal Building

'The Future Of Music Education'

SoundRhythms Studios To Provide Music Instruction

Area Businesses Jumping At Opportunity To Renovate

Master Plan Approved

Jamestown City Council Moving Forward With Tracy Plaza Renovation Project

Jamestown BPU, Artone Sign Flex Rate Agreement

Keys To Success

City Celebrates JHS Marching Band's State Victory

City Officials Approve Auto Credit Site Plan

JLDC Approves Loan For Labyrinth, Brazu

New Beginning

Jamestown Glass Under New Ownership

CITY OF JAMESTOWN

OFFICE OF THE MAYOR www.jamestownny.net SAMUEL TERESI

GOVERNMENT RESTRUCTURING AND REGIONALISM

The following is a summary of services that had previously been the exclusive domain of the City of Jamestown, which are now being provided directly by County Government, or are being shared through various contractual arrangements with neighboring municipal governments.

CITY SERVICES CONSOLIDATED WITH THE COUNTY

1. Department of Social Services
2. Department of Health
3. Department of Mental Health
4. Public Landfill
5. Commercial Airport
6. Industrial Development Agency (IDA) / Economic Development
7. Public Transportation
8. Tax Foreclosure/Sale Process
9. Emergency Dispatching (E-911) and related records management services
10. Ownership and Maintenance of all City Bridges
11. Local Funding – Community Colleges
12. Election Administration
13. Civil Service / Personnel Functions
14. Police Services (Under Review/Development)

CITY/COUNTY COLLABORATIONS

1. Development of Industrial Parks
2. Highway and Bridge Improvements
3. Shared purchasing and procurement activities
4. Expansion of the public safety mutual aid system
5. Provision of space in City Hall for County Offices
6. City processing of solid waste from the South-Center Sewer District
7. City treatment of leachate from the County Landfill
8. Construction of County Landfill leachate pipeline by the City
9. Billing and collection of County property taxes by the City
10. Regionalized sponsorship of Jamestown Community College

CITY SERVICES SHARED WITH MUNICIPAL NEIGHBORS

1. City Electric (Ellicott, Celoron, Falconer)
2. City Water (Ellicott, Busti, North Harmony, Kiantone, Harmony, Falconer, Celoron, Lakewood)
3. City Wastewater Treatment (Ellicott, Busti, Kiantone, Falconer)
4. Public Safety services (Ellicott and Lakewood/Busti)
5. City Assessment operations (Busti, Carroll, Kiantone, Harmony, Chautauqua, North Harmony, Ellery and Ellicott)

CITY OF JAMESTOWN 200 EAST THIRD STREET JAMESTOWN, NEW YORK 14701 716/483-7600 FAX 716/483-7591 E-MAIL mayor@cityofjamestownny.com

CITY
OF
JAMESTOWN

OFFICE OF THE MAYOR

SAMUEL TERESI

CITY OF JAMESTOWN RESTRUCTURING EFFORTS

(1/1/00 – Present)

2000

1. Restructured and downsized the Legal Services Department (annual savings - $75,000) (1/00)

2. Coordinated Housing and Building Code legal prosecution efforts with the County (1/00)

3. Merged the administration of the Public Works and Parks Departments (annual savings - $65,000+) (1/00)

4. Changed Health Care Program Third Party Administrator (annual savings - $1,000) (6/00)

5. Coordinated contract negotiations and administrative activities with the Board of Public Utilities (6/00)

6. Restructured the Financial Services Operation (annual savings - $10,000+) (8/00)

7. Changed Employee Assistance Program Administrator (annual savings - $2,100) (11/00)

2001

8. Restructured the Human Resources Department (annual savings - $10,000+) (1/01 & 10/01)

9. Shared administrative personnel between the Police and Fire Departments (annual savings - $20,000) (1/01)

10. Instituted a new Fire Department callback and overtime policy (annual savings - $300,000+) (1/01)

11. Transferred all City-owned bridges and nine additional roadways to the County (projected annual savings - $100,000) (7/01)

12. Round I: Police and Fire Department Early Retirement Incentive Program (initial annual savings - $100,000) (11/01)

MUNICIPAL BUILDING, JAMESTOWN, N. Y. 14701

2002

13. Physical consolidation of City Clerk and Treasurer's Offices (initial annual savings - $30,000) (1/02)

14. Relocation/Restructuring of the Assessor's Office (annual savings - $12,000) (1/02)

15. Round I: Restructuring of the Fire Department (annual savings - $161,000) (2/02)

16. Round I: Restructuring of the Police Department (annual savings - $359,000) (2/02)

17. Restructuring of the Youth Services Department (annual savings - $13,000) (2/02)

18. Restructuring of Department of Development/JURA Operations (annual savings - $125,000) (2/02)

19. Restructuring of the Public Works Department (annual savings - $100,000) (4/02)

20. Transfer of Community College Chargeback Payments to the County (annual savings - $1,000,000+) (4/02)

21. Administrative restructuring and consolidation: Police & Fire Departments (annual savings - $82,000) (6/02 and 2/03)

22. Round II: Police and Fire Department Early Retirement Incentive Program (annual savings - $100,000) (12/02)

2003

23. Closed the Allen Park Ice Rink (annual savings - $145,000) (1/03)

24. Changed the City's Internet Service Provider (ISP) (annual savings - $3,000) (2/03)

25. Revised sidewalk replacement procedure (annual savings - $40,000) (2/03)

26. Consolidation of EMS Dispatching with the County (annual Savings - $150,000) (6/03)

2004

27. Regionalization of Assessment operations (annual savings - $40,000) (6/04)

2006

28. Consolidation of City Clerk position with Finance Director/Treasurer (annual savings - $70,000) (1/06)

29. Replacement of Health Care Benefits Plan Third Party Administrator (annual savings - $400,000) (10/06)

30. Restructured telephone services and equipment replacement (annual savings - $10,000) (11/06)

2007

31. In conjunction with the comprehensive reevaluation of all real property, created a State Consolidated Assessment Program (CAP) with the Town of Busti (annual savings - $75,000) (2/07)

32. Completed Energy Conservation Capital Improvement Program (annual savings - $195,000) (2/07)

33. Replacement of Health Insurance Stop Loss Coverage Administrator (annual savings - $6,000) (7/07)

34. Replacement of Property and Liability Insurance Administrator (annual savings - $160,000) (10/07)

2008

35. Replacement of Pharmacy Benefit Manager (PBM) (annual savings - $114,000) (2/08)

36. Consolidation of DPW Operations Engineer and Assistant Engineer Positions (annual savings - $30,000) (5/08)

37. Consolidation of Civil Service Commission with County (annual savings - $55,000) (7/08)

2009

38. Elimination of Assistant Parks Director Position - Restructured Recreation Coordinator (annual savings - $25,000) (1/09)

39. Merged Police Department Payroll Clerk with Part-Time Finance Department Position (annual savings - $20,000) (3/09)

40. Expanded Consolidated Assessment Operation to include the Town of Ellicott (annual savings - $20,000) (4/09)

41. Revised Asphalt Procurement Procedure (annual savings - $100,000) (4/09)

42. Restructured Parking Enforcement positions (annual savings - $10,500) (8/09)

43. Replaced contractor for Boarding of Stray Dogs (annual savings - $18,000) (7/09)

44. Restructured Medicare supplement insurance for pre-1987 retirees (annual savings - $140,000) (11/09)

2010

45. Revised Fire Department Shift Maintenance Overtime Policy (annual savings - $75,000) (1/10)

46. Established new Parking Fines Enforcement and Collection Contract (annual savings - $10,000) (2/10)

2011

47. Revised contract and billing procedures for services provided by off duty, Jamestown Police Department Officers (annual savings - $35,000) (7/11)

2012

48. Restructured Police Department Administrative staff - Elimination of three Desk Sergeant positions (annual savings -$80,000) (1/12)

49. Restructured DPW Traffic Control Division - Elimination of Traffic Control Supervisor (annual savings - $78,000) (1/12)

50. Restructured Fire Department Command - Elimination of Administrative Battalion Chief (annual savings - $60,000) (1/12)

51. Restructured the Narcotics Task Force Operation within the JPD (annual savings - $10,000) (3/12)

52. Restructured DPW Engineering Tech Position (annual savings - $32,900) (3/12)

53. Instituted new EMS Dispatching Protocols (4/12)

54. Replaced Health Insurance Stop Loss Coverage Administrator (annual savings - $23,000) (5/12)

55. Launched Police Consolidation Study (6/12)

56. Restructured Treasurer's Office staff (annual savings - $40,000) (7/12)

57. Updated and restructured Mandatory Court Appearance Procedure and Fee (annual savings - $10,000) (8/12)

58. Replaced Dental Benefits Administrator (annual savings - $20,000) (11/12)

59. Restructured Payments to the County Operated Workers Compensation Program (initial savings - $175,000) (11/12)

60. Replaced cellular telephone and data service provider (annual savings - $3,000) (11/12)

61. Revised Parking Enforcement Procedure and Fine Structure (annual savings - $34,700) (11/12)

2013

62. Computer System Redesign and Server Replacement (annual savings - $20,000) (1/13)

63. Expanded Fire Department In House Equipment Maintenance Program (1/13)

64. Launched In House Pilot Program for EMT re-certifications (4/13)

65. Revised and extended Healthcare TPA and Pharmacy PBM Agreements (annual savings - $20,000) (6/13)

66. Refinanced $6 million in Capital Improvement Bonds (annual savings - $114,000) (9/13)

67. Restructured I.T. Department (annual savings $75,000) (10/13)

68. Settlement of Collective Bargaining Agreements with the Police and Fire Unions, which included the institution of a landmark Health Care Benefits Wellness Program for all active employees and retirees (12/13)

2014

69. Restructured Finance Department/Comptroller's Office – Payroll Supervisor (annual savings $25,000) (7/14)

70. Settlement of Collective Bargaining Agreement with Jamestown City Administrative Association – Health Care Benefits Wellness Program for all active employees and retirees (7/14)

2015

71. Established a new Health Care Third Party Administrator agreement (annual savings $47,000) (1/15)

72. Elimination of the Department of Youth Services (annual savings $69,000) (1/15)

73. Relocation of the Department of Public Works and Parks Department administrative offices to the Municipal Building (annual savings $13,000) (1/15)

74. Change in cell phone provider. (annual savings $7,100) (1/15)

75. Settlement of Collective Bargaining Agreement with the Civil Service Employee Association (CSEA) New Health Care Benefits Wellness Program (7/15)

76. Settlement of Collective Bargaining Agreement with the American Federation of State, County and Municipal Employees (AFSCME). New Health Care Benefits Wellness Program (7/15)

77. Consolidation of Finance Department Office copiers contracts (annual savings - $4,000) (8/15)

78. Established new Intermunicipal Assessment Agreement with Town of Busti (annual savings - $23,000) (9/15)

Total Annual Savings: $5,595,300

City of Jamestown General Fund
FULL TIME EMPLOYMENT COMPARISON
01/01/2000 – 1/25/2016

	01/01/2000	1/25/2016	Change	% Change
Administrative (JCAA, CSEA, Non-Bargaining, Court Security)	61	43	- 18	(-29.5%)
Fire Department (Local 1772)	67	54	-13	(-19.4%)
Police Department (Kendall Club PBA)	72	61	-11	(-15.3%)
DPW (AFSCME 66/418)	51	43	-8	(-16%)
Parks (AFSCME 66/418)	19	15	-4	(-21%)
JURA – DOD (JCAA)	16	10	-6	(-37.5%)
TOTAL	**286**	**226**	**-60**	**(-21 %)**
*Appointed City Officers	13	5.5	-7.5	(-58%)

Positions Eliminated/Merged:

- City Clerk
- City Treasurer
- Ombudsman/HR Director
- Associate Corporation Counsel
- Assessor (.5)
- Parks Director
- Fire Chief
- Director of Youth Services

CITY OF JAMESTOWN EMPLOYMENT HISTORY

	1/1/1980	1/1/1990	1/1/2000	1/25/2016	CHANGE 1/1/2000 - 1/25/2016	% CHANGE 1/1/2000 - 10/1/2015
BOARD OF PUBLIC UTILITIES (all employees)						
FULL-TIME	173	130	143	143	0	0.00%
PART-TIME	0	0	8	7	-1	-12.50%
JAMESTOWN GENERAL HOSPITAL						
FULL-TIME	285	0	0	0	0	0.00%
PART-TIME	109	0	0	0	0	0.00%
FIRE DEPARTMENT (Local 1772 members)						
FULL-TIME	99	90	67	54	-13	-19.40%
PART-TIME	0	0	0	0	0	0.00%
POLICE DEPARTMENT (Kendall Club members)						
FULL-TIME	76	91	72	61	-11	-15.28%
PART-TIME	0	0	0	0	0	0.00%
PARKS DEPARTMENT (AFSCME members)						
FULL-TIME	42	35	19	15	-4	-21.05%
PART-TIME (ICE RINK EMPLOYEES)	0	0	8	0	-8	-100.00%
DEPARTMENT OF PUBLIC WORKS (AFSCME members)						
FULL-TIME (includes WWTP, misc. employees 1980,1990)	112	106	51	43	-8	-15.69%
PART-TIME	0	0	0	0	0	0.00%
MISCELLANEOUS (Non-bargaining, Court Security, CSEA, JCAA)						
FULL-TIME	32	38	61	43	-18	-29.51%
PART-TIME (does not include City Council)	2	14	31	23	-8	-25.81%
JAMESTOWN URBAN RENEWAL AGENCY						
FULL-TIME			16	10	-6	-37.50%
PART-TIME			1	0	-1	-100.00%
TOTAL FULL-TIME	**819**	**490**	**429**	**369**	**-60**	-13.99%
TOTAL PART-TIME	**111**	**14**	**48**	**30**	**-18**	-37.50%
TOTAL FULL-TIME (LESS BPU & JGH)	**361**	**360**	**286**	**226**	**-60**	-20.98%
TOTAL PART-TIME (LESS BPU & JGH)	**2**	**14**	**40**	**23**	**-17**	-42.50%
TOTAL	**363**	**374**	**326**	**249**	**-77**	-23.62%
APPOINTED CITY OFFICERS			13	5.5	7.5	-57.69%

POSITIONS ELIMINATED/MERGED

CITY CLERK
CITY TREASURER
OMBUDSMAN/HR DIRECTOR
ASSOCIATE CORPORATION COUNSEL
ASSESSOR (.5)
PARKS RECREATION AND CONSERVATION DIRECTOR
FIRE CHIEF
DIRECTOR OF YOUTH SERVICES 1/1/15

CITY OF JAMESTOWN
EMPLOYEE RESIDENCE 1/25/2016

DEPARTMENT	TOTAL EMPLOYEES	JAMESTOWN RESIDENTS	%	NON-RESIDENTS (E.G., W.E., BUSTI, ETC.)	%
DEVELOPMENT	10	4	40.00%	6	60.00%
FIRE	54	28	51.85%	26	48.15%
POLICE	61	20	32.79%	41	67.21%
MISC.	66	33	50.00%	33	50.00%
DPW	43	26	60.47%	17	39.53%
PARKS	15	8	53.33%	7	46.67%
BPU	150	60	40.00%	90	60.00%
TOTAL	**399**	**179**	**44.86%**	**220**	**55.14%**

CITY NON-BPU	249	119	**47.79%**	130	**52.21%**
BPU	150	60	**40.00%**	90	**60.00%**
TOTAL	**399**	**179**	**44.86%**	**220**	**55.14%**