



SUMMARY OF MAJOR ACTIVITIES AND ACCOMPLISHMENTS - 2014

**Government Structure/Financial Affairs/General Services**

- In conjunction with the City's Health Care Plan Third Party Administrator, Blue Cross/Blue Shield of WNY, launched a new historic wellness initiative ("The Good Life Plan") for both, employees and retirees enrolled in the City's self-insurance program. This innovative and historic change in the way health care benefits are delivered is already showing progress toward streamlining the delivery of services and containing costs. Thus far, employees and retirees associated with the non-bargaining groups, the Kendall Club, Local 1772 and both units of the Jamestown City Administrative Association (JCAA) have accepted this voluntary, incentive-based initiative. To date, the participation rate is in the 90% range.
- Implemented additional procedures through the Finance/Treasurer's Office to improve upon the collection of outstanding payments and obligations previously considered uncollectible.
- Continued cross training and collaborative activities involving the Finance Department and customer service staff at the BPU.
- Continued a collaborative effort with Complus Data Innovations, Inc. from Tarrytown, New York to pursue payment of approximately \$416,000 in accumulated, delinquent parking violation fees and penalties.
- Deployed the next phase of the new computerized accounting system that is streamlining finance, inventory, budgeting, and data functions.
- The retooled Information and Technology (IT) Department completed a variety of initiatives that have already improved performance and security, enhanced efficiency and reduced overall costs.
- Updated and expanded the city's websites ... [www.jamestownny.net](http://www.jamestownny.net) and [www.jamestownbpu.com](http://www.jamestownbpu.com).

- Advanced an effort to completely rebuild and replace the city's website and expand the city's social media profile and offerings.
- Utilizing a \$400,000 grant from the State's Local Government Efficiency Program, developed and advanced an implementation strategy to merge the employment operations of the City's Police Department with the Chautauqua County Sheriff's Office. With the assistance of the Center for Governmental Research (CGR) from Rochester, New York, the joint City/County Project Task Force has finalized a draft Inter Municipal Agreement (IMA) that will be presented in the near future, to City-County leaders for the next phase of discussion, negotiation and possible approval.
- Completed the refinancing of \$6 million in County IDA issued public parking facility construction bonds, which resulted in a savings of \$1,931,396 through 2030, or an average annual savings of \$113,612.
- The Fire Department responded to 4,573 calls for services (up from 3,887 in 2013) which included 139 structure fires (106 in 2013), 3,312 EMS calls (2,862 in 2013) and 267 ambulance transports (147 in 2013).
- The Fire Department responded to 20 arson fires, (13 in 2013, 25 in 2012, 22 in 2011, 34 in 2009 and 37 in 2008). Fire and Police Department officials point to a more aggressive and collaborative inter-departmental investigation effort (resulting in arrests and prosecutions in a number of high profile cases) as the primary reason for this generally downward trend in recent years.
- With funding from a Federal Grant, replaced the City's 21-year old Self Contained Breathing Apparatus (SCBA) filling station.
- Acquired and placed into service a new 1500 gmp Class 1 Pumper Truck to replace a 33 year old unit. The project was largely paid for via a \$515,000 Federal AFG grant.
- Acquired a new \$120,000 Ambulance, again, via a Federal AFG grant, to replace an antiquated 20 year old unit.
- The Fire Department significantly expanded its in-house equipment maintenance program, which is helping to save on vehicle related expenses.
- The Fire Department recertified nine (9) EMT's through a PILOT program which brings in an \$1800 reimbursement to support operations.
- Undertook numerous improvements, all with in house staff, to Station 5 on Fairmount Ave.

- Instituted a rust inhibitor program on Fire Department vehicles to protect equipment from corrosion and better maintain efficiency and value.
- Noted the 100<sup>th</sup> year of service for Fire Station 5 and the 80<sup>th</sup> anniversary of the great Atlantic – Richfield fire.
- The Police Department responded to 31,663 calls for service which included 4,531 vehicle and traffic matters, 1,336 domestic dispute calls, 1,464 animal complaints, 970 warrant checks, and 1,115 larceny complaints. During 2014, 3,094 total arrests including 78 juvenile arrests, were made by JPD Officers.
- The City was awarded the Gun Involved Violence Elimination (GIVE) grant providing \$69,174 to assist with enforcement and investigative efforts in addressing crimes involving the use of firearms.
- The Jamestown Police Department Drug Enforcement Unit expanded in August, with the addition of the Ellicott Police Department, creating the Jamestown Metro Drug Task Force (JMDTF).
- The City received the Edward Byrne Memorial Justice Assistance Grant (JAG), in the amount of \$8,161.50, which was utilized for the purchase of an unmarked vehicle for the investigative section. In addition, the JPD was also awarded a grant through the NYS DCJS in the amount of \$25,000 for the purchase of equipment to be utilized by the Jamestown Metro Drug Task Force.
- The Drug Enforcement Unit/JMDTF executed a record 76 search warrants in the City, seized 5,110 bags of heroin, and over \$86,000 in cash. Additionally, Operation Horseback concluded with the indictments and arrests of 47 individuals involved with the trafficking of heroin in and around the City of Jamestown.
- The City, primarily through efforts within the Police, Fire, Corporation Counsel, Development and Youth Services Departments, assisted and worked with a variety of other public, private and nonprofit partners in the Greater Jamestown Region on a myriad of drug prevention, counseling and treatment initiatives. Included were the following partners:
  - City of Jamestown Drug Court
  - Jamestown Strategic Planning and Partnerships Commission/Health Care Action Team (HCAAT)
  - Jamestown Public Schools
  - JPS PTA Council
  - Jamestown Community College
  - Jamestown Boys and Girls Club
  - Board of Cooperative Education Services (BOCES)
  - Chautauqua County Department of Health
  - Chautauqua County Department of Mental Hygiene

- Chautauqua County Department of Social Services
  - Chautauqua County Probation Department
  - Chautauqua County Division for Youth Services
  - Chautauqua County Alcoholism and Substance Abuse Council (CASAC)
  - Chautauqua Opportunities, Inc. (COI)
  - Chautauqua Striders
  - Compeer
  - Evergreen Health Services, Inc.
  - Family Services of Jamestown, Inc.
  - Gustavus Adolphus Family Services
  - Infinity Visual and Performing Arts Center
  - Child Advocacy Program
  - The Resource Center
  - Mental Health Association
  - The Salvation Army of Jamestown
  - WCA Hospital
  - YMCA of Jamestown
  - YWCA of Jamestown
- Established Collective Bargaining Agreements with the two Jamestown City Administrative Association (JCAA) units for the period covering 1/1/12 – 12/31/16. The agreements contained an average salary adjustment of 1.1%, increased employee contributions for health care benefits and instituted a new, voluntary, incentive based Wellness Program for both active employees and retirees.
  - Continued contract negotiations with the remaining two (2) Collective Bargaining Units (AFSCME, CSEA), that are paid out of the General Operating Fund. Both have been working with expired agreements since 12/31/11.
  - Advanced a variety of activities utilizing \$4 million in tax exempt municipal bond funding for a variety of vitally needed capital equipment and real estate improvement projects. Included were the following:
 

- DPW/Parks Equipment:	\$ 1,434,000
- Fire Department Self Contained Breathing Apparatus (SCBA):	\$ 185,000
- Phase II – Central Garage Rehabilitation:	\$ 1,300,000
- Tracy Plaza Deck Repairs:	\$ 480,000
- Municipal Building Window Replacement:	\$ 150,000
- Roof Repairs – Various City Owned Buildings:	\$ 150,000
- Construction of a Road Salt Storage Facility	\$ 200,000
  - Utilizing \$1 million in tax exempt municipal bond funding, advanced an effort, in accordance with FCC mandates, to acquire and install new narrowband radio communications equipment for the Police, Fire, Public Works and Parks

Departments. This bond initiative also provided resources for the replacement of several pieces of essential construction equipment for the Public Works and Parks Departments.

- Continued a process with the Police, Fire and Youth Service Departments, in conjunction with the Jamestown School District, the Workforce Investment Board, United Way of Southern Chautauqua County, Chautauqua Striders, Eastside YMCA, BOCES, etc., to interest and encourage youth from the City of Jamestown to pursue careers in public safety and to seek future employment opportunities being offered by the Jamestown Police and Fire Departments.
- Secured and provided NYS Division for Youth Funding to a variety of local human service agencies and programs. Included were the following:
  - Infinity Visual and Performing Arts Center
  - Emmanuel Temple
  - City of Jamestown Summer Playground Program
- Continued the ongoing effort to make the operations of City Government more cost efficient. Noteworthy initiatives during 2014 included the restructuring of various operations and services.

See the attached Summary of 71 City Government Restructuring efforts since 1/1/2000, which are saving city taxpayers \$5,432,200 on a recurring, annual basis.

- Launched an effort with the State's Financial Restructuring Board Program to identify and pursue additional opportunities to build upon the internal restructuring and inter municipal consolidation/collaboration initiatives implemented during recent years.
- In November 2014, a Joint Task Force on Efficiency and Cost Reduction was established. The goals and objectives of the Task Force, which is comprised of members of the City Council, Board of Public Utilities and various City Appointed Officers and staff members, include the following:
  1. Review ideas that were previously brought forward by various members of the City's Board of Public Utilities, Chamber of Commerce and Manufacturer's Association, with the intention of:
    - Streamlining and lowering the cost of services being provided through the General Fund.
    - Further sharing and consolidation of GF services with the utilities side of City Government.
    - Working to share and consolidate additional services on a County Wide and Regional basis.

2. Review the structure of General Fund services, while also scrutinizing the number, structure and cost of services being delivered by the City's five (5) utility funds. Develop ideas to contain and cut expenses in all five (5) utility operations.
3. Undertake a new in-depth review of the concept to eliminate the redundancy and consolidate all customer service operations (GF and Utilities) under the immediate supervision of the two (2) Chief Fiscal Officers of the City (Director of Financial Services/City Clerk/Comptroller).
4. Undertake a new, in-depth review of the concept to consolidate day to day legal services (both GF and Utilities) under the immediate supervision of the Chief Legal Officer of the City of Jamestown (The Corporation Counsel).
5. Undertake an analysis of the provisions contained within the New York State Constitution (Article 9 Section 1f), the New York State General Municipal Law (Section 94) and various sections of the City Charter that allow for the utilization of "profits" from the operation of municipal electric, gas and water utilities for general "municipal purposes."

Evaluate the potential and pursue options to develop and implement a methodology for profit distribution if/when it is determined that such utility profit allocations are necessary and reasonable in the future.

The Joint Task Force has been charged with the responsibility of completing its work and reporting its findings back to the Mayor by April 1, 2015.

### **Infrastructure/Facilities/Utilities**

- Completed a record level of downtown and neighborhood street, sidewalk and storm water drainage improvement projects. In addition to nearly 90 resurfacing, nova chip and storm sewer improvement activities, comprehensive reconstruction efforts were completed along Camp St., Lakeview Ave., West Fifth St., Anderson St., Benedict Ave., Outlet Ave. and the Greater Jamestown Riverwalk.
- Brought on line various pieces of new equipment that improved efficiency in the Public Works and Parks Departments and enhanced both employee and public safety.
- Utilizing federal CDBG funding, continued the high level of curb and intersection improvements to bring the City one step closer to full compliance with the Americans with Disabilities Act (ADA).
- Continued the development and upgrading of the District Heating System.

- Completed numerous improvements to the water and wastewater treatment operations.
- Through the City's Board of Public Utilities (BPU), expanded the operation of the Residential and Small Business Energy Efficiency Programs.
- Funded and completed efforts to develop new ADA complaint restroom facilities at the Fenton History Center and the James Prendergast Library.
- Completed Phase I of the Tracy Plaza Revitalization Project at a cost of \$1.2 million and the installation of \$200,000 worth of energy efficient, reflective glass windows at the Municipal Building.
- Completed repairs to 108 broken water mains.
- Completed a \$2 million conversion of Boiler #10 at the Carlson Generating Station from coal to natural gas to support future reliability needs.
- Initiated the conversion of Boiler #9 at the Carlson Generating Station from coal to natural gas to support future production and reliability needs. The "new" Boiler #9 will also maintain a fuel oil component for further back up and reliability purposes.
- Completed major construction activities on the \$3 million Chadakoin Electric Substation project, which will replace two older, less efficient and reliable units located on Second and Washington Streets and on Jones-Gifford Avenue near the McCrea Point Boatlanding. The sites of the decommissioned units will be repurposed for the expansion of the Greater Jamestown Riverwalk System at McCrea Park and the development of the National Comedy Center Project in Downtown Jamestown.
- Awarded a \$100,000 grant from the Johnson Foundation of Jamestown to expand the "Good Neighbor Fund," which assists low income families with the payment of their City Utility Bills.
- Successfully launched the new Residential Recycling Credit Program, offering a monetary incentive to customers who comply on a regular basis with the City's residential recycling regulation.
- Completed the development of new storage facilities on the Steele Street campus of the Board of Public Utilities. This project also included the implementation of various fencing and other security enhancements as well as landscaping improvements designed in conjunction with the Greater Jamestown Riverwalk.

- Undertook an engineering study of “New Power Generation” opportunities at the Carlson Electric Generating Station.
- In the Water Resources Division, launched a Downspout Inspection Program, designed to reduce inflow and infiltration into the City’s Waste Water System.
- The Water Resources Division slip lined 3,272 feet of sanitary sewer and lined 37 sanitary sewer manholes.
- Completed drainage and pavement improvements to the Fourth and Prendergast Public Parking Lot.
- Completed the Steele Street segment of the PILOT LED Street Lighting Program.
- Continued to implement the Back Lot Electric Service Replacement Program.

**Regionalism/Intermunicipal Cooperation**

- Conducted wastewater treatment services for the County’s South and Center Sewer District.
- Continued to provide landfill leachate treatment services for the County.
- Utilizing a \$400,000 grant from the State’s Local Government Efficiency Program, developed and advanced an implementation strategy to merge the employment operations of the City’s Police Department with the Chautauqua County Sheriff’s Office. With the assistance of the Center for Governmental Research (CGR) from Rochester, New York, the joint City/County Project Task Force has finalized a draft Inter Municipal Agreement (IMA) that will be presented in the near future, jointly to City-County leaders for the next phase of discussion, negotiation and possible approval.
- Conducted centralized purchasing activities with the county for public works materials.
- Continued discussions with the Town of Ellicott regarding storm water drainage improvements in West Ellicott, which will alleviate storm water buildup and flooding along the City’s West side border (ie: Huxley, McDaniel, etc.)
- Launched an effort with the State’s Financial Restructuring Board Program to identify and pursue additional opportunities to build upon the internal restructuring and inter municipal consolidation/collaboration initiatives implemented during recent years.

## **Housing/Neighborhoods**

- Worked with the Jamestown Renaissance Corporation (JRC) to continue implementing the Neighborhood Revitalization Strategy entitled “Jamestown, New York: A Livable Community”.
- The Department of Development built and launched a new technology platform for Code Enforcement and Building Inspection records via a cloud based product called “MyGov”. The system is now operational for all new cases and complaints, and will be fully integrated when legacy information is installed into the new system, scheduled for Spring 2015. When fully operational, the public will have a web portal available to report housing code violations and maintain the ability to receive updates and follow cases through the entire process.
- Updated a detailed analysis of the total costs associated with occupancy of residential properties within the City of Jamestown and its neighboring suburban communities (Falconer, Lakewood, Busti, Ellicott).
- Initiated over 1,125 new Housing Code Enforcement cases and resolved most without City Court intervention.
- Renovated and brought 26 units of housing into code compliance utilizing \$296,966 in Federal grant resources.
- Completed two Rental Rehabilitation Program projects that resulted in more than \$150,000 in private investment.
- Launched an effort to establish a new marketing plan for the Country View Estates subdivision.
- Expanded the targeted Mini Sweep Housing Inspection Program into various neighborhoods.
- Worked with the Jamestown City Court to establish a second weekly Housing Court session. This initiative has already made a positive impact on reducing the back log on the court calendar and expediting the resolution of many long standing housing violation matters.
- Reestablished and launched the highly effective Residential Quadrant Housing Sweep Program in the south west corner of the City.
- Demolished eleven (11) vacant and abandoned homes, with another 20 in the demolition preparation process.

- Utilizing CDBG resources, completed \$92,000 in emergency repair projects to ten (10) properties owned and occupied by low-moderate income seniors and single parents.
- Continued to work with Pathstone Inc., the owner of the Bradmar Village Apartments, with the final stages of the redevelopment of this 100 unit private, fully taxable, family housing project on the City's South side. As part of the \$6.4 million rehabilitation program, which included the construction of a new community activities center, the City provided \$250,000 in federal HOME funding for handicap accessibility improvements.
- Worked with the JRC and Chautauqua County Health Network to continue and expand the "Community Gardens" program on otherwise vacant, unusable and unsightly lots within designated neighborhoods. This program allows residents to have gardens within the City, when their own lots are not sufficient to accommodate such an activity. In addition to growing healthy foods, neighbors are afforded the opportunity to network and socialize with each other.
- JURA and the Parks Department, in collaboration with the Chautauqua County Health Network and a neighborhood watch group, completed the long planned renovation of Lillian Dickson Park on Falconer Street.
- Through the efforts of JURA, the City continued its full compliance with the Fair Housing Equal Opportunity (FHEO) requirement of the US Department of Housing and Urban Development (HUD).
- Worked collaboratively with the Chautauqua County Land Bank Corporation to secure \$1.5 million in funding from the NYS Office of Attorney General. The grant will be used to address vacant and abandoned housing and to eliminate slums and blight in neighborhoods throughout the County. During 2014, the City of Jamestown executed a contract with the Land Bank to receive a third of this funding and target it for demolition of abandoned structures within the City.

In conjunction with this initiative, the City will prepare and award a bid for (25) houses to have pre-demolition asbestos surveys as a package, which will result in over \$30,000 in savings. With this large number of demolitions staged over a short period of time, it is estimated that the City will save over \$50,000.

- During 2014, the City's Department of Development also completed the emergency demolition of the former Trolley Barn on Fairmount Avenue at a cost of \$180,000. The structure was in imminent danger of collapse due to heavy snow and ice buildup on the aged, weakened and deficient roof. The City is currently seeking reimbursement of these expenses from the legal owner of the property. Eventually the cleared site will be added to the Greater Jamestown Riverwalk.

- Throughout the summer and fall months, continued the Mayor’s Neighborhood Walking Tour Program. In 2014, accompanied by Development Director Vince DeJoy, and Executive Assistant to the Mayor, Matt Hanley, more than 200 residential visits were conducted and dozens of specific constituent concerns were addressed. Over the years, this program has been an extremely effective tool to learn about first hand and then respond to matters of greatest concern to city residents.
- Implemented the “48 Hour Rule”, in which every citizen code compliance complaint is logged, acknowledged, responded to and a resolution to the matter...with or without court action...is launched in no more than two (2) business days.
- Worked collaboratively with CODE Inc., to secure New York State Parks Funding through the Consolidated Funding Application (CFA) process to create additional “green” recreational space in the Appleyard neighborhood. The City not only assisted with the funding application process but has also committed resources from its Federal CDBG allocation to demolish a series of vacant and abandoned homes to make way for the new open space improvements.
- Launched a new initiative with the Chautauqua County Homeless Coalition to prepare the plan entitled, “Ending Homelessness in Chautauqua County.” The Department of Development is also working with COI to conduct a study that will address obstacles and challenges to fair housing.
- The City of Jamestown, through the Planning Department, organized, coordinated and hosted with the NYS Department of Transportation a National Complete Streets Policy Implementation Workshop at the Jamestown Renaissance Center. This was the first such conference and workshop held in New York State, and the national organization chose Jamestown as the first site in New York to conduct this conference based upon city efforts to make Jamestown a more walkable community.
- Worked with the JRC on their very successful Neighborhood Cluster Rehabilitation Program.
- Worked with Millennium Housing, Inc. and the CCIDA to advance the \$3.0 million renovation of the Covenant Manor Apartment Building. The City also worked with the management of the building to help create a safer and aesthetically pleasing environment in and around the property.

## Parks/Recreation

- Completed design work, secured permits and initiated construction on Phase V (McCrea Point to Clifton Avenue) and Phase VI (Panzaella Park to McCrea Park) of the Greater Jamestown Riverwalk. Installed new playground facilities along Steele Street and at McCrea Point in the Phase VI Riverwalk area.
- During 2014, the City secured \$1.6 million in funding through the Transportation Alternatives Program (TAP) from the New York State Department of Transportation for the construction of two (2) pedestrian bridges in conjunction with the Greater Jamestown Riverwalk. The remainder of the funding for this \$2 million project will be provided through repaid Federal Urban Development Action Grant (UDAG) resources. The two bridges will be built next to the Washington Street Bridge and the newly opened section of the Greater Jamestown Riverwalk behind the Gateway Train Station and connecting with Gateway Park which is currently under construction. The bridges will not only allow for new business opportunities along the Riverwalk, but will more importantly provide a critically needed walking route for residents that live on the south west side of Jamestown to travel on foot or bicycle to Downtown Jamestown activities and attractions. The project is in the contracting phase and will go out for design bids in the spring of 2015.
- Expanded and enhanced the City's nationally acclaimed Urban Forestry Program and obtained Tree City USA status from the National Arbor Day Foundation for the 33<sup>rd</sup> consecutive year.
- Tree Program Activity: Removed 191; Planted 223; Trimmed 1,415; Removed ground stumps 158.
- Implemented numerous ballpark improvement projects at Bergman, Allen, Roseland, Jones and Gifford and Diethrick Parks.
- Installed additional handicapped accessible improvements at various City parks. Repaired and replaced the lighting system at Bergman Park's Danielson Stadium to enable the resumption of evening softball games.
- Planned, implemented and/or supported a variety of community events including, but not limited to; the annual Easter Egg Hunt, Goranson Bandshell Concert Series, Labor Day Festival, Halloween Fun Fest, Holiday Parade and Tree Lighting, Hands on Jamestown Community Cleanup, Arbor Day Ceremony, Farmers Market Days, Thunder in the Streets, Cruise-In, Lucy's Birthday Celebration, March Against School Violence, Juneteenth Festival, Street Jam Basketball Tournament, Infinity Music Showcase, World Series of Cars, Taste of Jamestown, Soap Box Derby, Riverwalk Concert Series, National Night Out at Lillian Dickson Park, Memorial Day Parade and Soldiers Circle Ceremony, Salvation Army Concert Series, Lost Neighborhood Christmas Tree Lighting,

Allen Park Holiday Caroling, Roller Derby Events at the Allen Park Ice Rink, Babe Ruth Baseball District and State Tournaments, Section 6 High School Baseball Tournaments, Jamestown Jammers, JCC and Oldtimers Baseball Games, set up for all Neighborhood Block Parties, etc. etc.

- Fully funded and conducted the annual Summer Playground Program at six (6) sites, with nearly 500 children participating.
- Completed the construction and formally dedicated the new Memorial at Veterans Park on West Third Street and Logan Avenue.
- JURA and the Parks Department, in collaboration with the Chautauqua County Health Network and a neighborhood watch group, completed the long planned renovation of Lillian Dickson Park on Falconer Street.
- Replaced antiquated and unsafe playground equipment and fall zones at Nordstrom and Bergman Parks.
- Secured a \$25,000 non-matching grant from the NYS DEC to upgrade the City's Street Tree Inventory.

### **Development Activities**

- Continued planning and development efforts with representatives from the National Comedy Center and the Gebbie Foundation to bring to fruition the development of this world class attraction in Downtown Jamestown. As part of the support efforts for this initiative, City officials:
  - Assisted with the launch of the Gateway Park Project at the fully renovated Gateway Train Station complex – the site of the proposed Comedy Center.
  - Began the process to transfer two (2) parcels of property at the corner of Washington and West Second Streets on which much of the project construction is slated to occur.
  - Worked with Comedy Center representatives to secure \$1.5 million in financial assistance through the New York State Consolidated Funding Application (CFA) process.
- Completed design work, secured permits and initiated construction on Phase V (McCrea Point to Clifton Avenue) and Phase VI (Panzaella Park to McCrea Park) of the Greater Jamestown Riverwalk. Installed new playground facilities along Steele Street and at McCrea Point in the Phase VI Riverwalk area.

- Continued development of the \$7,418,383 Wellman Building Redevelopment Project in Downtown Jamestown. This long vacant, historic landmark now provides 44 fully occupied market rate apartments and 10,446 sq. ft. of new commercial rental space. The Project was financed in part with a \$1,200,000 Restore NY grant secured by the City's Department of Development, \$1,672,726 in private tax credit induced resources, \$145,000 in CBDG assistance, and \$105,000 in local/private foundation financing.
- Assisted with efforts to retain and enhance commercial airline service at the Chautauqua County-Jamestown Airport.
- Worked with the Jamestown Renaissance Corporation (JRC) to continue implementation of the City's "award winning" Downtown Urban Design Plan.
- Utilizing a \$1 million RESTORE NY grant obtained by the Department of Development, completed the demolition of the vacant, unusable and unstable portions of the former Dahlstrom Complex to make way for new business investment and development activities.
- Issued 472 building permits for projects totaling \$10 million. These permits generated \$46,000 in fee revenue for the City.
- Re-established the dormant Greater Jamestown Zone Capital Corporation to provide low interest rate loans to companies locating or expanding within the boundaries of the former Greater Jamestown Empire Zone.
- City Staff worked continuously with the new owners of the former Downtown Ramada site, the Hamister Hospitality Group of Buffalo, NY, to undertake a multi-million dollar renovation of the eight-story building for a full service Hilton Double Tree hotel and conference center.
- Commenced activities in conjunction with \$269,100 in Brownfield Opportunity Area Grant funding to undertake a plan to redevelop industrial properties for commercial use in a 710-acre area, with 15 brownfield sites, located between Chautauqua Lake and Downtown Jamestown.
- Launched construction activities in conjunction with Ben Weitzman of Jamestown Inc. to improve the environmental conditions surrounding their 8<sup>th</sup> Street and Riverfront location. This initiative entails the construction of a new operations building, pavement of the entire lot area to eliminate the dust build up, improving drainage and water containment, enhanced truck and vehicle traffic circulation, better visibility, and various landscaping and aesthetics updates.

Total cost of the project, will be in excess of \$3 million.

- Continued the Mayor's Business Visitation Program with the DOD/JURA Director and staff. Site visits were conducted at the following companies:
  - Colecraft Commercial Furnishings
  - Artone Manufacturing Corp.
  - Blackstone Advanced Technologies
  - Hope's Windows Inc.
  - Jamestown Skate Products, Inc./ Bio Dome Enterprises
  - Truck Lite, Inc.
  - Dawson Metal, Inc.
  - Lynn Development, Inc./Gateway Enterprises
  - Shults Auto Group, Inc.
  - Reg Lenna Center for the Arts
  - Robo Enterprises, Inc.
  
- In conjunction with the relocation of the Infinity Visual and Performing Arts Center to new and expanded space in the redeveloped Lynn Building (the former Federal Building) in Downtown Jamestown, staff successfully negotiated a five (5) year lease and renovated the 9,000 sf commercial space in the Spring Street Parking Ramp for use by NY Law, Inc.
  
- Following the devastating January 2014 fire that severely damaged Lisciandros Restaurant and completely destroyed The Pub, City staff in partnership with the Jamestown Renaissance Corporation (JRC), worked with the property and business owners to put together and fund a plan for the total restoration of the complex, including the installation of a full sprinkler system and various Americans with Disabilities Act (ADA) amenities. DOD/JURA staff, along with the JRC are currently working with the property owner to design and fund a complete restoration of the building's façade.
  
- Provided \$60,000 and \$35,000 in CDBG funding respectively to the James Prendergast Library and the Fenton History Center to enable the construction of new ADA compliant, handicap accessible public restroom facilities.
  
- The Department of Development staff, in collaboration with the Harris Beach Law Firm, coordinated and hosted a Developers Forum at the Gateway Train Station in October, that attracted over 60 participants, including major regional developers. Participants toured former industrial sites as identified through the Brownfield Opportunity Area grant. Staff members are currently following up with participants that came to Jamestown as well as others that were invited but couldn't participate in the forum.
  
- Following the announcement that Jamestown's long time New York Penn League Baseball Franchise would be relocating to a new state of the art facility in Morgantown, WV for the 2015 season, city officials, in conjunction with a private and nonprofit community coalition, launched an effort to secure a new franchise.

Those efforts yielded an agreement to relocate the Lorraine Ohio Franchise in The Prospect League to begin play in Jamestown during May 2015, as the Jamestown Jammers. An innovative, non-exclusive, five (5) year (with renewal options), incentive based lease agreement has been signed with MKE Sports Entertainment, Inc. of Milwaukee, Wisconsin for the use of Historic Deithrick Park.