



SUMMARY OF MAJOR ACTIVITIES AND ACCOMPLISHMENTS - 2010

Government Structure/Financial Affairs/General Services

- During an era in which most cities are running chronic annual deficits and local governments at every level are experiencing severe financial distress, it is projected that Jamestown will once again end the previous fiscal year in the black ...for the tenth consecutive time.
- After working off the previous \$1.4 million accumulated deficit, the City's General Fund is now sporting a positive fund balance of \$3.1 million, of which \$2.15 is unrestricted and available for appropriate use.
- Wall Street financial agencies upgraded the City's all important bond rating by two positions, from Baa3 to Baa1. This represents the first upgrade granted to the City in two decades.
- Continued streamlining operations through collaborations and cross training activities involving the Finance Department and customer service staff of the BPU.
- Implemented new procedures through the Finance/Treasurer's Office to improve upon the collection of outstanding payments and obligations previously considered uncollectible.
- Retained Complus Data Innovations, Inc. from Tarrytown, New York to pursue payment of \$415,563 in accumulated, delinquent parking violation fees and penalties.
- Deployed the next phase of the new computerized accounting system that is streamlining finance, inventory, budgeting and data functions.
- Updated and expanded the city's web site ... www.jamestownny.net.
- Marketed and sold \$7,665,000 in Public Improvement Bonds (which included \$3 million for BPU projects) at a rate of 4.25%.

- Restructured and executed a new Tax Collection and Foreclosure Agreement with Chautauqua County that clarified, built upon and resolved numerous issues contained within the original 1996 document.
- Retained the Lawley Benefits Group from Buffalo, New York, and initiated a Labor Management Process with the City's five bargaining units designed to streamline the delivery of and contain costs within the employee and retiree Health Care Benefit Plans.
- Utilizing a \$400,000 grant from the Local Government Efficiency Program, initiated with the County an effort to determine the feasibility of and develop an implementation strategy to merge the City's Police Department and Chautauqua County Sheriff's Office.
- Responded to more than 4,173 calls for services through the Fire Department, which included 117 structure fires, 3,127 EMS calls and 270 false alarms.
- The Fire Department responded to 18 arson fires, down from the 2009 count of 34, and the 37 arsons in 2008. Fire and Police Department officials point to a more aggressive and collaborative inter-departmental investigation effort resulting in arrests and prosecutions in a number of high profile cases.
- Responded to 32,264 calls for service through the Police Department which included 4,487 vehicle and traffic matters, 1,625 animal complaints, 1,631 domestic dispute calls, 1,153 warrant checks, and 1,178 larceny complaints. During 2010, 3,532 arrests were made by JPD Officers.
- Concluded contract negotiations and implemented multi-year labor agreements with the Kendall Club PBA and the Jamestown Professional Firefighters Local 1772. As a result, all five City employee units simultaneously operated under approved Collective Bargaining Agreements during 2010.
- The Police Department successfully completed the rigorous State Reassessment and Department Accreditation Process. In achieving this designation and distinction, the JPD maintained its status as one of New York's elite law enforcement agencies.
- The Police Department was awarded \$84,827 in Operation Impact grant funding to assist with concentrated law enforcement efforts. The Department also obtained an Edward Byrne Memorial Justice Assistance Grant in the amount of \$11,103 for tactical communications equipment upgrades.
- Implemented a pawn shop and salvage yard registry program to assist with the investigation and recovery of stolen property.

- Implemented a “training day” approach for Police Officers that eliminated the use of overtime for in-service training.
- New management procedures and cooperation from the membership of Firefighters Local 1772 resulted in a significant reduction in overtime payments within the Fire Department.
- City staff led a community-wide effort to promote awareness and encourage a “complete count” in conjunction with the all important 2010 Census.
- Launched an effort with both private and public sector representatives to review the redundant system of providing Emergency Medical Services (EMS) within the City of Jamestown. Thus far, the Task Force has developed modifications and new approaches designed to significantly reduce pressure on the Jamestown Fire Department (and cost to City taxpayers), while maintaining the high quality of initial response and transport services for legitimate emergency situations.

Infrastructure/Facilities/Utilities

- Completed a record level of downtown and neighborhood street, sidewalk and storm water drainage improvement projects. In addition to more than 100 resurfacing, nova chip and storm sewer improvement projects, comprehensive reconstruction efforts were completed on Church Street, Cole Avenue, Charles Street, English Street, Palmer Street, Shaver Street, South Avenue and Mechanics Alley.
- Worked with NYS DOT officials and Union Concrete and Construction Company from West Seneca, New York to complete the replacement of the 48-year old Washington Street Bridge. The \$18 million project also included the complete rebuilding of the arterial approach and exit ramps, along with improvements to various adjacent streets and the Chadakoin Riverwalk.
- Continued a comprehensive program to replace outdated, inefficient and unsafe Public Works and Parks Department equipment.
- Greatly accelerated the level of curb and intersection improvements to bring the City one step closer to full compliance with the Americans with Disabilities Act (ADA).
- Undertook a variety of code compliance and energy conservation improvements at the Municipal Building including the \$700,000 project to remove asbestos from and replace the two 41-year old elevators in the building.
- Continued the development and upgrading of the District Heating System.

- Completed numerous improvements to the water and wastewater treatment systems.
- Through the City's Board of Public Utilities (BPU), continued the operation of the Residential and Small Business Energy Efficiency Programs and also launched a new energy savings initiative directed at residential rental properties. These programs reduced annual electric consumption by 2,398,200 kwh, saving enough energy to power 218 homes for an entire year and offsetting the emission of 1,284 tons of climate changing carbon dioxide into the atmosphere.
- Held the first annual Energy Fair at the BPU Operations Center on Steele Street.
- Conducted a complete overhaul and upgrade of the cooling tower support structure at the Carlson Electric Generating Station on Steele Street.
- Through the BPU, submitted applications to the New York Power Authority for large solar panel projects at Bergman Park and SKF, Inc.
- Undertook a weatherization blitz for senior citizen residents in conjunction with National Public Power Week.
- Pursued numerous upgrades at both the coal and natural gas-fired electric operations on Steele Street.
- Utilizing \$2.55 million in federal ARRA funding, advanced the \$3.5 million Wastewater Treatment Plant Upgrade Project. This initiative will replace the 54-year old digester covers and allow the capture and reuse of the methane gas by-product for the production of electricity.
- Completed the River Street Sanitation Garage Expansion Project.
- Launched a \$3 million project to install a new natural gas fired generator for the District Heating System.

Regionalism/Intermunicipal Cooperation

- Conducted wastewater treatment services for the County's South and Center Sewer District.
- Continued to provide landfill leachate treatment services for the County.
- Continued discussions with the Town of Busti regarding the renewal of their Border to Border Water and Sewer Agreements.

- Conducted centralized purchasing activities with the county for public works materials.
- Pursued Local Government Efficiency Grant Program funding with the Jamestown Public School District to develop a central, shared road salt storage facility.
- Utilizing a \$400,000 grant from the Local Government Efficiency Grant Program, initiated with the County the process to determine the feasibility of and develop an implementation strategy to consolidate the City's Police Department with the Chautauqua County Sheriff's Office.
- Restructured and executed a new Tax Collection and Foreclosure Agreement with Chautauqua County that clarified, built upon and resolved numerous issues of contention contained within the original 1996 document.

Housing/Neighborhoods

- Developed a Neighborhood Revitalization Strategy entitled "Jamestown, New York : A Livable Community", and secured formal adoption of the plan by the Planning Commission and City Council.
- Completed a detailed analysis of the total costs associated with occupancy of residential properties within the City of Jamestown and its neighboring suburban communities (Falconer, Lakewood, Busti, Ellicott).
- Initiated 2016 new Housing Code Enforcement cases and resolved most without City Court intervention.
- Renovated and brought 20 housing units into code compliance with \$358,167 in Federal grant resources. This resulted in a total public/private investment of \$510,868 into the housing stock of the City.
- Demolished the former, vacant Skippy's Tavern on Allen Street to improve visibility at the dangerous Allen, English, Winsor Streets intersection.
- Expanded JURA's Street Lighting Improvement Program into various CDBG target neighborhoods.
- Continued marketing new housing development opportunities in the Country View Estates subdivision.
- Revived the Neighborhood Impact Residential Inspection Program and completed the first phase with the inspection of 2,465 residential structures in the southeast

quadrant of the City. Inspectors cited 793 structures for various violations of the City's Property Rehabilitation and Conservation Code.

- Conducted inspections on 119 properties which were slated to be sold by the County at foreclosure auctions.
- Removed 89 unregistered and abandoned vehicles from city residential neighborhoods.
- Pursued additional improvements within the Northside PRIDE Rehabilitation Project area.
- Demolished fourteen (14) vacant and abandoned homes, with another 24 in the demolition preparation process.
- Utilizing CDBG resources, completed \$45,120 in emergency repair projects to properties owned and occupied by low-moderate income seniors and single parents.
- Launched the first in a series of "Gateway" residential inspection efforts on Foote Avenue in which 21 structures were reviewed and 13 structures cited for various code violations.
- Assisted New Appleyard Terrace, LLP to secure \$8,123,643 in funding for the Appleyard Phase III housing development on the former VFW site at East Second and Winsor Streets.

Parks/Recreation

- Continued development on the Chadakoin Riverwalk, west of Brooklyn Square, at McCrea Point Park and along Jones and Gifford Avenue.
- Expanded and enhanced the City's nationally acclaimed Urban Forestry Program/Obtained Tree City USA status from the National Arbor Day Foundation for the 29th consecutive year.
- Tree Program Activity: Removed 181; Planted 238; Trimmed 948; Removed 157 Stumps.
- Implemented numerous ballpark improvement projects at Bergman, Allen and Roseland Parks.
- With the assistance of the Jamestown Babe Ruth League, completed the reconstruction of the main baseball field in Bergman Park.

- Installed additional handicapped accessible improvements at various city parks.
- Assisted a Northside Community Group (Partners at Play) with their efforts to upgrade playground equipment at Roseland Park.
- Applied for a \$262,500 grant through the New York State Environmental Protection Fund to develop a \$525,000 riverwalk pedestrian and bicycle trail through Chadakoin Park.
- Replaced the grand stand roof and rebuilt the press box at Diethrick Park.
- In conjunction with the Allen Park Women’s Club, installed a new “Butterfly Garden” at Allen Park.
- Planned, implemented and/or supported a variety of community events including, but not limited to; the Centennial Time Capsule opening and rededication, the annual Easter Egg Hunt, Goranson Bandshell Concert Series, Labor Day Festival, Halloween Fun Fest, Holiday Parade and Tree Lighting, St. Patrick’s Day Parade, Hands on Jamestown Community Cleanup Event, Farmers Market Days, Thunder in the Streets, Cruise-In, Lucy-Desi Days, March Against School Violence, March Against Domestic Violence, Peace Pole Dedication, Juneteenth Festival, Gus Macker Basketball Tournament, Infinity Music Showcase, etc.
- Conducted the annual Summer Playground Program at six (6) sites from June 28th - August 6th.
- Secured \$14,000 in State Division for Youth funding to support the programs and activities of eight (8) non-profit community youth service agencies.

Development Activities

- Commenced construction on the \$9,900,000 million Gateway Station Redevelopment Project at the historic, long-abandoned Erie Railroad Station. Major funding sources for the project, which will entail the establishment of a multi-modal transportation center and 15,000 sq. ft. of commercial/professional rental space, include:
 - \$5,271,434 from the Federal Transportation Highway Adm.;
 - \$1,008,351 from the State of New York (DOT, EPF, ESDC)
 - \$2,700,000 in private investor funds induced through the issuance of Federal and State Historic Tax Credits;
 - \$ 120,000 in Community Development Block Grant funding;
 - \$ 851,000 in local private foundation assistance.

- Continued planning and development activities in conjunction with the Chadakoin Riverwalk/Downtown Connector Project.
- Assisted with efforts to retain and enhance commercial airline service at the County's Jamestown Airport.
- Assisted with the successful efforts to develop a new heat treatment operation at SKF Aero Engine Inc. in Falconer; an initiative which will result in the retention of nearly 700 SKF production and administrative jobs for the Greater Jamestown area. Construction activity on the project, which commenced during 2010, is expected to be completed by late 2011 or early 2012.
- Launched construction activities on the \$7,418,383 Wellman Building Redevelopment Project in Downtown Jamestown. When restored, this long vacant, historic landmark will provide 45 market rate apartments and 10,446 sq.ft. of new commercial rental space. The Project was financed in part with a \$1,200,000 RESTORE NY grant secured by the City's Department of Development, \$1,672,726 in private Tax Credit Induced Financing, \$145,000 in CDBG assistance, and \$105,000 in local/private foundation assistance.
- Completed eight (8) Downtown Greenlining Façade Projects utilizing \$101,000 in CDBG funding and resulting in a total public/private investment of \$264,000.
- Completed three (3) Downtown Commercial Handicapped Improvement projects utilizing \$60,000 in CDBG funding and resulting in \$126,000 in total investment to privately owned structures.
- Worked with the Jamestown Renaissance Corporation (JRC) to implement the City's "award winning" Downtown Urban Design Plan.
- Assisted the JRC with the redevelopment of the former Wintergarden Theater site.
- Implemented the renovation of upper floor and storefront spaces within the Civic Center Development District Block.
- Utilizing a \$1 million RESTORE NY grant obtained by the Department of Development, continued the process to demolish vacant, unstable and unusable portions of the former Dahlstrom Complex to make way for new business investment and development activities.
- Worked successfully with Senator Charles Schumer and officials from TOPS Markets Inc. on the sale of the bankrupt Penn Traffic Company, which led to the preservation of hundreds of jobs in former Quality Market stores throughout the Greater Jamestown area.
- Issued 325 building permits for projects totaling \$23,095,571.

- Acquired, cleared the title, marketed, sold and assisted with the redevelopment of the former Aldo's Restaurant property on West Third Street for a new Hometown Grill franchise.
- Worked with local developer Jody Peterson to launch the several hundred thousand dollar redevelopment of the former Westbridge Building on West Third Street into the new Westside Professional Center.
- Assisted the County IDA with the marketing and redevelopment of the former Sysco Distribution Center on Allen Street Extension.
- Worked with the County IDA and Town of Ellicott to develop a plan and secure funding for the environmental remediation of the Anderson Cleaners property on Hunt Road.
- Leased an additional 3,000 sq.ft. of space in the Spring Street Parking Ramp to enable the expansion of the Infinity Performing and Visual Arts Program.
- Executed Flex Rate Electricity Agreements and assisted with the significant investment and manufacturing expansion plans of Truck Lite Inc., Titan X and SKF Aero Engine, Inc.