



SUMMARY OF MAJOR ACTIVITIES AND ACCOMPLISHMENTS - 2008

Government Structure/Financial Affairs/General Services

- During an era in which most city governments are running chronic annual deficits, it is projected that Jamestown will once again end the previous fiscal year in the black ...for the eighth consecutive time.
- After working off the previous \$1.4 million accumulated deficit, the City's General Fund is now sporting a positive, unrestricted fund balance of more than \$1.8 million.
- Continued streamlining operations through collaborations and cross training activities involving the Finance Department and customer service staff of the BPU.
- Developed/adopted a 2009 General Operating Budget that was on time, truly balanced, preserved the integrity of the fund balance and contained only a slight property tax levy increase of 2.49%, which was well below the rate of inflation.
- Continued planning for the upgrade and replacement of deficient Fire Department facilities.
- Completed the purchase and accepted delivery of a new \$810,000, fully equipped, ladder truck for the Fire Department, which replaced a 41 year old antiquated unit.
- Arranged financing for and authorized the complete refurbishment of the City's backup ladder truck that was originally acquired in 1991. The complete cost of the project will be \$345,000.
- Implemented new procedures through the Finance/Treasurer's Office to improve upon the collection of outstanding payments and obligations previously considered un-collectible.

- Launched a parking ticket Amnesty Program designed to obtain payment on more than 5,700 outstanding tickets with a face value of \$180,000 and a net value, with penalties, totaling \$356,000.
- Deployed the next phase of the new computerized accounting system that is streamlining finance, inventory, budgeting and data functions.
- Updated and expanded the city's web site ... www.jamestownny.net.
- Finalized and distributed to all five bargaining units a new comprehensive Health Care Benefits Plan Document, which replaced the two "piecemeal" documents from 1997 and the early 1980's.
- Working in conjunction with communities from across New York, lobbied for and realized a 9% increase from the state in AIM (Aid and Incentives for Municipalities) Program Funding. Successfully fought off a mid-year, 10% reduction in AIM funding, which was proposed in response to the State's mounting fiscal problems.
- Replaced the 10 year old command car in the Fire Department at a cost of \$34,000.
- Completed a comprehensive repair of Engine 3 at a cost of \$65,000.
- Responded to more than 4,300 calls for services through the Fire Department, which included 82 structure fires, 36 of which were arsons, 2,895 EMS calls and 266 false alarms.
- Responded to 32,146 calls for service through the Police Department which included over 4,500 vehicle and traffic matters, 1,505 animal complaints, 1,484 domestic dispute calls, 1,133 noise complaints and 1,127 harassment situations. During 2008, 3,901 arrests were made by JPD Officers.
- Concluded contract negotiations and implemented labor agreements with three of the City's bargaining units; CSEA, AFSCME, and JCAA.
- Launched and continued contract negotiations with the Police and Firefighter bargaining units.
- Updated the management guidelines covering the City's non-union Department Heads and management confidential employees.
- Further revised the command structure in the Police Department, which included the elimination of another Lieutenant's position.

- Purchased a new vehicle traffic speed monitoring unit to replace the defunct 1997 model.
- Together with the County, pursued Local Government Efficiency Grant funding from the State to determine the feasibility and develop a strategy to merge the City's Police Department with the County Sheriff's Office.
- Dissolved the Civil Service Commission and merged its Administrative Office with the County's Department of Human Resources.
- Authorized the adjustment of Downtown parking meter rates in accordance with a Comprehensive Downtown Parking Plan/Study completed for the City by Allpro Parking. The increase in rates, which was the first adjustment since July 1990, is designed to allow metered street spaces to better work in concert with and compliment the City's stock of off-street parking lot and garage spaces. It is also projected that the adjustment will generate another \$80,000 in much needed revenue during 2009.

Infrastructure/Facilities/Utilities

- Completed a record level of downtown and neighborhood street, sidewalk and storm water drainage improvement projects. In addition to more than three (3) dozen resurfacing, nova chip and storm sewer improvements, comprehensive reconstruction efforts were completed on West 6th Street, Camp Street, Hebner Street, Barrett Avenue, Harding Avenue, 18th Street, Stillers Alley, Factory Alley and Foundry Alley.
- Initiated the replacement of the Tracy Plaza Handicapped Access Ramp.
- Continued the development and upgrading of the District Heating System.
- Completed numerous improvements to the water and wastewater treatment systems.
- Implemented enhancements to the comprehensive Geographic Information System (GIS) (computerized mapping and engineering tool) for the Greater Jamestown area.
- Completed the remaining projects under the \$2.5 million energy conservation improvement program for City government buildings. The subject improvements are on schedule to be fully repaid with savings from reduced utility bills during the next 5-6 years.
- Continued to advance the development of new electric generating facilities at the Steele Street campus of the City's Board of Public Utilities. This initiative will

replace the current, functionally obsolescent and environmentally damaging facilities with a more efficient, environmentally responsible Circulating Fluidized Bed (CFB) technology. The project is being designed to ensure that the city will be able to remain in the electric generating business and maintain both its energy independence and advantageous cost position for years to come.

- In conjunction with Prax Air Inc., Dresser Rand Corp., Ecology and Environment Inc., SUNY Buffalo, the State of New York and a variety of other partners, the City, through its BPU, pursued the development of Oxy Coal, Carbon Capture and Sequestration (CCS) technology in conjunction with the proposed Clean Coal Electric Generating Project. With the direct support of Governor Patterson and assistance from various State agencies, \$240 million in funding for this groundbreaking environmental initiative is currently being sought through the Federal Department of Energy's Clean Coal Power Initiative (CCPI) Program.
- Worked with State DOT officials to finalize design concepts for the replacement of the 47-year old Washington Street Bridge and arterial highway approaches. Contractor bids will be obtained during 2009 and construction is projected to commence during 2010.
- Continued a comprehensive program to replace outdated, inefficient and unsafe Public Works and Parks Department equipment. During 2008, with the issuance of \$2 million in capital improvement bonds, efforts to purchase nearly \$1 million in new DPW and Parks equipment were launched. The balance of the bond proceeds will be utilized for a variety of capital construction projects including comprehensive repairs to the 35 year old Spring Street parking garage.
- Greatly accelerated the level of curb and intersection improvements to bring the city one step closer to full compliance with the Americans with Disabilities Act (ADA).
- Completed a variety of code compliance improvements at the Municipal Building.
- The Electric Division of the City's BPU initiated the Energy Depot for Homes Website link to assist homeowners with the implementation of energy conservation measures and to reduce power consumption.
- Implemented the Energy Star Appliance Rebate Program, providing cash rebate credits to BPU residential customers who purchase and install energy efficient "Energy Star" rated home appliances.
- Launched the upgrade of two trickling fillers at the City's Wastewater Treatment Plant in the Town of Poland at a projected cost of \$4.5 million. The project was actually completed during 2008, a year ahead of schedule and brought in nearly \$1 million under budget.

- With funding provided through a grant from the Gebbie Foundation, construction was completed on a new 58-space public parking lot on the corner of West Second and Washington Streets. This grant also funded the complete redesign and reconstruction of Foundry Alley and Factory Alley in the Downtown area.

Regionalism/Intermunicipal Cooperation

- Expanded the use of the public safety mutual aid agreement.
- Utilizing a \$99,000 Local Government Efficiency Program Grant from New York State, significant progress was made with the Village of Lakewood, Town of Busti and Town of Ellicott on establishing the feasibility of creating a new municipal electric system to be operated and managed by the City's Board of Public Utilities.
- Conducted wastewater treatment services for the County's South and Center Sewer District.
- Continued to provide landfill leachate treatment services for the County.
- Initiated contract discussions regarding the provision of water and sewer services to the Town of Kiantone.
- Conducted centralized purchasing activities with the county for public works materials.
- Continued analyzing and pursuing the consolidation of police services with the County, which included an application for funding assistance through the State's Local Government Efficiency Grant Program.
- Pursued Local Government Efficiency Grant Program funding to develop a central, shared road salt storage facility with the Jamestown Public School District.

Housing/Neighborhoods

- Expanded the Housing Mini-Sweep Inspection Program into seven (7) additional neighborhoods.
- Initiated more than 1,000 new Housing Code Enforcement cases/resolved most without City Court intervention.

- Renovated and brought nearly 50 housing units into code compliance via the investment of \$650,000 in Federal grant resources; which leveraged nearly \$1 million in private investment into the housing stock of the City.
- Expanded JURA's Street Lighting Improvement Program into various CDBG target neighborhoods.
- Continued marketing new housing development opportunities in the Country View Estates subdivision.
- Launched construction on Phase II of the Appleyard Terrace Town House Project.
- Offered code compliance assistance to County officials for in-rem foreclosure properties. Conducted inspections of 106 properties sold by the County at foreclosure auctions.
- Completed construction of 200 units of new student housing at Jamestown Community College.
- Removed over 100 unregistered and abandoned vehicles from city residential neighborhoods.
- Demolished blighted structures, undertook home inspection and rehabilitation activities and completed various sidewalk, street lighting, landscaping and road improvements within the Northside PRIDE Rehabilitation Project area.
- Demolished the abandoned and fire damaged "MRC" building on Winsor and Chandler Streets.
- Completed \$80,000 in emergency repair projects to properties owned and occupied by low-moderate income seniors and single parents.

Parks/Recreation

- Completed construction on the Chadakoin Riverwalk through Brooklyn Square.
- Expanded and enhanced the City's nationally acclaimed Urban Forestry Program/Obtained Tree City USA status for the 27th consecutive year.
- Tree Program Activity: Removed 173; Planted 113; Trimmed 621; Removed 156 Stumps.
- Implemented numerous ballpark improvement projects at Bergman, Allen and Roseland Parks.

- Completed and dedicated the new web based computerized data system as part of the Veterans Memorial Project. Refurbished the lettering on the Tracy Plaza Veterans Monument.
- Installed additional handicapped accessible walkways at Allen, Bergman and Chadakoin Parks.
- Assisted a Northside Community Group (Partners at Play) in their efforts to upgrade playground equipment at Roseland Park.

Development Activities

- Utilizing \$300,000 in RESTORE NY funding, completed the redevelopment of the former SKF Office Complex on Chandler Street for Chautauqua Opportunities, Inc.
- Continued construction on the new \$7.5 million BWB office/commercial center on the Westside Development site. This project is being assisted with a \$1.5 million RESTORE NY Grant obtained by the Department of Development.
- Utilizing \$5 million in both Federal Transportation Administration and State funding, continued planning and development activities for the Gateway Station redevelopment project at the former Erie Railroad Station. Awarded a contract to TVGA Engineering to begin preparation of final renovation plans and bid documents.
- Continued planning and development activities in conjunction with the Chadakoin Riverwalk/Downtown Connector Project.
- Continued development of the Gateway Development Center in the former Chautauqua Hardware Building on Water Street. This previously abandoned industrial complex is now home to a variety of private businesses and community agencies, including the St. Susan's Center and Community Helping Hands, Inc.
- Assisted with efforts to retain and expand commercial airline service at the County's Jamestown Airport.
- Assisted with manufacturing expansion plans at SKF Aero Engine Inc.
- Assisted with the relocation and expansion of the SKF Aero Engine Inc. Corporate offices into the Windstream Complex in Downtown Jamestown.
- Secured \$2 million in RESTORE NY funding for the redevelopment of the Wellman Building, Period Brass Building and Shults Auto Group properties on

Washington Street and Fluvanna Avenue. Collectively, these projects will stimulate \$12 million worth of private sector investment in the City's economy.

- Completed the development and realized the full occupancy of the 80,000 s.f., \$9 million Riverwalk Medical Center in Brooklyn Square.
- Completed seven (7) Downtown Greenlining Façade Projects utilizing \$326,000 in CDBG funding and resulting in a total public/private investment of \$770,000.
- Completed five (5) Downtown Commercial Handicapped Improvement projects that resulted in \$300,000 in public/private investment to privately owned structures.
- Worked with the Jamestown Renaissance Corporation (JRC) to implement the City's "award winning" Downtown Urban Design Plan.
- Secured a total of \$110,000 in assistance through the State's Environmental Protection Fund (EPF) for the Local Waterfront Revitalization Program (LWRP) and the regional marketing and tourism attractions plan.
- Secured a \$53,000 Brownfields Opportunities Area (BOA) grant for continued survey, planning and reclamation activity in the Chadakoin Park area.